CHARTER TOWNSHIP OF YPSILANTI Washtenaw County, Michigan

AUDITED FINANCIAL REPORT

For the Fiscal Year Ended December 31, 2004

# Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

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### CHARTER TOWNSHIP OF YPSILANTI For the Year Ended December 31, 2004

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FINANCIAL SECTION

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#### Independent Auditor's Report

March 23, 2005

To the Board of Trustees Charter Township of Ypsilanti Ypsilanti, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Ypsilanti, Michigan as of and for the year ended December 31, 2004, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Charter Township of Ypsilanti's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter Township of Ypsilanti as of December 31, 2004, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Members of the Township Board Charter Township of Ypsilanti, Michigan March 23, 2005 Page 2

The management's discussion and analysis and the defined benefit pension plans trend information are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter Township of Ypsilanti's basic financial statements. The accompanying other supplementary information, as identified in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements. The other supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Respectfully,

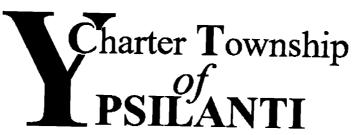
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#### JEAN HALL CURRIE STAN ELDRIDGE DAVID OSTROWSKI DEE SIZEMORE

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## Management's Discussion and Analysis

As management of Charter Township of Ypsilanti, we offer readers of Charter Township of Ypsilanti's financial statements this narrative overview and analysis of the financial activities of Charter Township of Ypsilanti for the fiscal year ended December 31, 2004.

## **Financial Highlights**

- The assets of Charter Township of Ypsilanti exceeded its liabilities at the close of the most recent fiscal year by \$37,305,576 (net assets). Of this amount, \$12,561,214 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- As of the close of the current fiscal year, Charter Township of Ypsilanti's governmental funds reported combined ending fund balances of \$12,329,936 a decrease of \$1,595,115 in comparison with the prior year. Approximately 94 percent of this amount, \$11,637,668 is available for spending at the government's discretion (unreserved fund balance).
- At the end of the current fiscal year, the general fund had an unreserved fund balance of \$4,788,804 to meet future obligations.
- Charter Township of Ypsilanti's total debt decreased by \$2,199,860 (17 percent) during the current fiscal year. This is primarily due to increased developer deposits held for infrastructure improvements and payments on long term debt.
- General Fund reported \$1,130,840 of expenditures and transfers out in excess of revenues.
- State Shared Revenue for the current year is \$4,483,332 compared to \$4,887,276 for the prior year, for a decrease of \$403,944 for the General Fund. In the current year, State Shared Revenue represents 48 percent of the total revenue available for the General Fund and 51 percent in the prior year. State shared revenues have decreased for four consecutive fiscal years and the state is planning additional decreases for the 2005 fiscal year.
- Property Tax revenues are \$13,506,146. The increase of \$1,035,437 (8 percent) is largely attributable to higher taxable property values.

## Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to Charter Township of Ypsilanti's basic financial statements. Charter Township of Ypsilanti's basic financial statements are comprised of three components: 1) government-wide financial statements, 3) fund financial statements and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of Charter Township of Ypsilanti's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of Charter Township of Ypsilanti's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of Charter Township of Ypsilanti is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of Charter Township of Ypsilanti that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of Charter Township of Ypsilanti include general government, public safety, highways and streets, sanitation, and culture and recreation. The business-type activities of Charter Township of Ypsilanti include the Golf Course.

The government-wide financial statements include not only Charter Township of Ypsilanti itself (known as the *primary government*), but also the Ypsilanti Township Economic Development Authority which is a separate legal entity for which Charter Township of Ypsilanti is financially accountable. Financial information for this *component unit* is reported separately from the financial information presented for the primary government.

The Township participates in a joint venture with the City of Ypsilanti known as the Ypsilanti Community Utilities Authority. The Authority issues bonds that are backed by the full faith and credit (subject to constitutional limitations) of the City or the Township. The Authority provides water and sewer services to residents of the City, Township and other entities and is a separate legal entity with its own financial obligations and independent reporting. There is no expectation that the Township will pay the Authority's financial obligations and therefore the Authority is not included as part of the Township's financial statements.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Charter Township of Ypsilanti, like other state and local governments, used fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Charter Township of Ypsilanti can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

Charter Township of Ypsilanti maintains 15 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, fire, environmental services, law enforcement, public improvement all of which are considered to be major funds. Data from the other 10 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of *combining statements* elsewhere in this report.

A budgetary comparison statement has been provided for the major funds, the general fund, fire department fund, environmental services fund, and the law enforcement fund, to demonstrate compliance with their annual appropriated budgets.

Proprietary funds. Charter Township of Ypsilanti maintains a single proprietary fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Charter Township of Ypsilanti uses an enterprise fund to account for its Golf Course. Internal service funds are an accounting device used to accumulate and allocate costs internally among Charter Township of Ypsilanti's various functions. Charter Township of Ypsilanti uses internal service funds to account for its fleet of vehicles and its composting activities. Because both of these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Golf Course, which is not considered to be a major fund of Charter Township of Ypsilanti.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support Charter Township of Ypsilanti's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning Charter Township of Ypsilanti's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found on pages 50-51 of this report.

The combining statements referred to earlier in connection with the nonmajor governmental funds are presented immediately following the required supplementary information on pensions. Combining and individual fund statements and schedules can be found on pages 52-64 of this report.

### Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of Charter Township of Ypsilanti, assets exceeded liabilities by \$37,305,576 at the close of the most recent fiscal year.

By far the largest portion of Charter Township of Ypsilanti's net assets (65 percent) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that is still outstanding. Charter Township of Ypsilanti used these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although Charter Township of Ypsilanti's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

### Charter Township of Ypsilanti's Net Assets

	_		IVIT				tiviti		To	otal			
		2004		2003		2004		2003	2004	2003			
Current and Other Assets	\$	17,609,125	\$	20,628,992	\$	158,056	\$	115,701	\$ 17,767,181	\$ 20,744,693			
Capital Assets	_	27,995,291		24,328,212		2,180,488		2,295,119	30,175, <i>77</i> 9	26,623,331			
Total Assets	_	45,604,416		44,957,204		2,338,544		2,410,820	47,942,960				
Long-term Liabilities													
Outstanding		6,095,305		6,717,272		32,529		23,240	6,127,834	6,740,512			
Other Liabilities		4,455,090		6,012,721		54,460		84,011	4,509,550	6.096.732			
Total Liabilities		10,550,395		12,729,993		86,989		107,251	10,637,384				
Net Assets:									10,000,000	12,007,244			
Invested in Capital Assets, ne	Activities         Activities         Total           2004         2003         2004         2003         2004         2003           \$ 17,609,125         \$ 20,628,992         \$ 158,056         \$ 115,701         \$ 17,767,181         \$ 20,744,693           27,995,291         24,328,212         2,180,488         2,295,119         30,175,779         26,623,331           45,604,416         44,957,204         2,338,544         2,410,820         47,942,960         47,368,024           6,095,305         6,717,272         32,529         23,240         6,127,834         6,740,512           4,455,090         6,012,721         54,460         84,011         4,509,550         6,096,732           10,550,395         12,729,993         86,989         107,251         10,637,384         12,837,244												
related debt		21,899,986		19,369,974		2,155,738		2,247,129	24,055,724	21.617.103			
Restricted		692,268		652,601		_		_	692.268				
Unrestricted		12,461,767		12,204,636		95,817		56,440		,			
Total Net Assets	\$	35,054,021	\$	32,227,211	\$	2,251,555	\$	2,303,569					

An additional portion of Charter Township of Ypsilanti's net assets \$692,268 (2 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* (\$12,461,767) may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, Charter Township of Ypsilanti is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities.

The government's net assets increased by \$2,774,796 during the current fiscal year. This increase represents the degree to which current revenues exceed ongoing expenditures.

**Governmental Activities.** Governmental activities increased Charter Township of Ypsilanti's net assets by \$2,826,810:

		nmental ivities	Business Activit		To	ital
_	2004	2003	2004	2003	2004	2003
Program Revenues:						
Charges for Services	\$ 5,593,299	\$ 5,009,448	\$ 768,613 \$	730,578	\$ 6,361,912	\$ 5,740,026
Operating Grants & Contributions	146,432	14,954	-	_	146,432	14,954
Capital Grants & Contributions	329,300	-	-	122,571	329,300	122,571
General Revenues:					027,000	122,571
Property Taxes	13,506,146	12,470,709	-	_	13,506,146	12,470,709
State Shared Revenues	4,483,332	4,948,468	-	_	4,483,332	4,948,468
Unrestricted Investment Earnings	256,662	148,079	1,678	896	258,340	148,975
Other	-	4,491	-	2,750	200,040	7,241
Total Revenues	24,315,171	22,596,149	770,291	856,795	25,085,462	23,452,944
Program Expenses						
General Government	5,689,874	5,392,803				
Public Safety	9,804,972	9,018,880	-	-	5,689,874	5,392,803
Planning	29,279	26,810	-	-	9,804,972	9,018,880
Public Works	2,836,580		-	-	29,279	26,810
Recreation and Culture		2,958,869	-	-	2,836,580	2,958,869
Other	1,930,409	1,907,357	-	-	1,930,409	1,907,357
Interest on Long-Term Debt	987,427	909,158	-	-	987,427	909,158
Golf Course	209,820	235,613	-	-	209,820	235,613
Total Expenses		-	822,305	830,404	822,305	830,404
roldi expenses	21,488,361	20,449,490	822,305	830,404	22,310,666	21,279,894
Change in Net Assets	\$ 2,826,810	\$ 2,146,659	\$ (52,014) \$	26,391	2,774,796	\$ 2,173,050

#### Significant Factors:

- Property Tax revenues increased \$1,035,437 to \$13,506,146 for the current period. This increase is largely attributable to higher taxable property values.
- State Shared Revenue is \$4,483,332 for the current period, a net reduction of \$403,944.
- Township roads expenditures increased \$1,582,622 to \$1,657,676 primarily due to improvements and overlays of subdivision roads.
- Renovation of the Textile Road Fire Station is \$800,980 for 2004 compared to \$101,243 in the prior period.
- Sidewalks and Bike Path expenditures increased \$811,576, from \$80,023 in 2003 to \$891,599 for the current period. This increase represents \$444,714 for the McCartney Bike Path and \$439,184 for current sidewalk/bike path repairs.
- Revenues for Grants and Contributions total \$475,732 for the current period compared to \$14,954 in 2003.

**Business-type Activities.** This represents the municipal-owned Green Oaks Golf Course. Business-type activities decreased Charter Township of Ypsilanti's net assets by \$52,014. Key elements of this decrease are as follows:

- Revenue increased 5%.
- Operating expenditures decreased \$8,099.

## Financial Analysis of the Government's Funds

As noted earlier, Charter Township of Ypsilanti used fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of Charter Township of Ypsilanti's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing Charter Township of Ypsilanti's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, Charter Township of Ypsilanti's governmental funds reported combined ending fund balances of \$12,329,936, a decrease of \$1,595,115 in comparison with the prior year. 94 percent of this total amount (\$11,637,668) constitutes unreserved fund balance, which is available for spending at the government's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending because it has already been 1) committed contractually (\$300,000) and 2) committed to pay debt service of the next period (\$392,268).

The general fund is the chief operating fund of Charter Township of Ypsilanti. At the end of the current fiscal year, unreserved fund balance of the general fund was \$4,788,804, while total fund balance is \$5,088,804. As a measure of the general funds' liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 46 percent of total general fund expenditures, while total fund balance represents 49 percent of that same amount.

The fund balance of the Charter Township of Ypsilanti's general fund decreased by \$1,130,840 during the current fiscal year. Key factors in this increase are as follows:

- Township roads expenditures increased \$1,580,075 to \$1,657,676 primarily due to improvements and overlays of subdivision roads.
- State Shared Revenue is \$4,483,332 for the current period, a net reduction of \$403,944. State Shared Revenues have decreased for four consecutive fiscal years.
- Management held spending in anticipation of revenue cuts. The current period general fund expenditures were \$696,073 less than current period budget.

**Proprietary funds.** Charter Township of Ypsilanti's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the Golf Course Fund at the end of the year amounted to \$95,817; net assets decrease by \$52,014. Other factors concerning the finances of this fund have already been addressed in the discussion of Charter Township of Ypsilanti's business-type activities.

# **General Fund Budgetary Highlights**

Differences between the original budget and the final amended budget were \$1,946,500, shown as a net decrease in appropriations. They are summarized as follows:

- Increase of \$1,425,000 for Highways and Streets, net including overlays and drain costs.
- Increase of \$150,000 for Transfers to Public Improvement 90,000 and Hydro \$60,000.
- Increase of \$100,000 for Tax Appeals
- Increase of \$61,800 for Salaries and Fringes-staff replacements
- Increase of \$52,000 for tree removal.
- Increase of \$50,000 for Office equipment.
- Increase of \$40,000 in Community Development due to increased production.
- Increase of \$38,000 for Civic Center building and pond maintenance.
- Increase of \$16,500 for Other Functions.
- Increase of \$13,200 for Parks and Grounds, net of salaries, benefits, supplies and utilities.

State law required a financial budget be approved and adopted by the Board by October 2003. Consequently, the increase of appropriations required an amendment to the original budget.

## **Capital Asset and Debt Administration**

Capital assets. Charter Township of Ypsilanti's investment in capital assets for its governmental and business type activities as of December 31, 2004, amounts to \$30,175,779(net of accumulated depreciation). This investment in capital assets includes land, buildings and system improvements, machinery and equipment, park facilities, and roads and streets. New assets total \$5,264,871 with depreciation expense of \$1,712,423 for a net increase of \$3,552,448 (13 percent).

Major capital asset events during the current fiscal year included the following:

- Road Improvements \$1,657,676
- Textile Road Fire Station Renovation \$800,981
- Ford Heritage Park Renovation \$524,740
- McCartney Road Bike Path \$444,714
- Sidewalk improvements \$349,314
- Bike Path Improvements \$288,071
- Computer Equipment and Software \$168,534
- Clubview Park renovation \$127,781
- Hydro Station refurbishing \$140,726
- Civic Center Parking lot overlay \$119,323
- Heavy Equipment \$109,099
- Office Furniture and Equipment \$76,327
- Fire Engine refurbishing \$73,721
- Ford Lake Park land improvements \$65,411
- Vehicles \$50,915

**Long-term debt.** At the end of the current fiscal year, Charter Township of Ypsilanti had long term indebtedness of \$6,127,834. This represents \$2,400,000 of contracts payable, \$1,524,325 of installment loans payable, \$1,868,509 of compensated absences and \$335,000 of general obligation debt. All of Charter Township of Ypsilanti's debt represents general obligation debt backed by the full faith and credit of Charter Township of Ypsilanti.

Additional information on Charter Township of Ypsilanti's long-term debt can be found in Note IV.D. on pages 37-38 of this report.

## **Economic Factors and Next Year's Budgets and Rates**

The unemployment rate is still high in the State of Michigan and the State's shortfall in the budget means further reductions in state shared revenues. State shared revenues are expected to decrease again in the 2005 fiscal year. Charter Township of Ypsilanti budgeted for a decrease in state shared revenue, but additional cuts have already been made (an additional \$170,000 reduction to Ypsilanti) and more cuts are expected before the end of the fiscal year. The original budget expected a reduced mileage rate due to the Headlee Amendment rollback. These factors were considered in preparing Charter Township of Ypsilanti's budget for the 2005 fiscal year.

New 2005 millages were approved by the voters in February 2005 for the 2006 fiscal year, representing a shift of millages between funds and debt. Consideration was given to maintaining current millage rates for our property owners as well as the financial positions of the millage funds. The Police Fund was increased due to higher costs for police services contracted with Washtenaw County. The Bike Path, Sidewalk and Recreation millage was increased and the purpose modified to Recreation, Bike Path, Sidewalk, Roads, Parks and General Operations.

	2004 Actual Millage	2005 Millage before Headlee	2005 (anticipated) Millage after Headlee
Operating Millages			
Fire	3.2544	2.8000	2.7930
Police	3.2544	3.5000	3.4912
Solid Waste	1.6272	1.6800	1.6758
Bikepath/Sidewalk	0.4931	1.0059	1.0033
General Fund	1.0348	1.0348	1.0322
Total Operating:	9.6639	10.0207	9.9955
Debt Millages			
Fire Pension	0.4000	0.4000	0.4000
Sewer Debt	0.4700	0.0000	0.0000
Total Debt:	0.8700	0.4000	0.4000
Total Millages:	10.5339	10.4207	10.3955

### **Requests for Information**

This financial report is designed to provide a general overview of Charter Township of Ypsilanti's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Supervisor, 7200 South Huron River Drive, Ypsilanti, Michigan 48197

BASIC FINANCIAL STATEMENTS

### CHARTER TOWNSHIP OF YPSILANTI

#### Statement of Net Assets December 31, 2004

ASSETS		Governmental Activities		Business-type Activities		Total		Component Unit
Cash and Cash Equivalents	\$	14,539,332	\$	143,256	\$	14,682,588	•	50.500
Receivables (net of allowance for uncollectibles):	•	,000,002	Ψ	140,200	Ψ	14,002,300	\$	58,503
Taxes		2,231		_		2,231		
Accounts		1,400,436		_		1,400,436		-
Special Assessments		787,625		_		787.625		-
Due from Other Governmental Units		401,266		_		401,266		-
Due from Other Funds		31,184		_		31,184		-
Inventory		18,324		10,873		29,197		-
Prepaid Expenditures		428,727		3,927		432,654		-
Capital Assets (Net of Accumulated Depreciation)		27,995,291		2,180,488		30,175,779		-
Total Assets	•	45,604,416		2,338,544	-	47,942,960		58,503
LIABILITIES								
Accounts Payable		1,660,198		20,512		4 000 740		
Accrued Liabilities		2,368,129		2,764		1,680,710		-
Due to Other Funds		2,000,123		2,764 31,184		2,370,893		-
Deferred Revenue		426,763		31,104		31,184		-
Noncurrent Liabilities:		120,700		-		426,763		-
Due within one year		721,190		24,750		745.940		-
Due in more than one year		5,374,115		7,779		745,940 5,381,894		-
Total Liabilities	_	10,550,395	-	86,989	_	10,637,384	-	<u> </u>
NET ASSETS							_	
Invested in Capital Assets, net of related debt		21,899,986		2,155,738		24,055,724		
Restricted for:		_ ,,550,650		2,100,700		24,055,724		-
Capital Projects		300,000		_		300,000		
Debt Service		392,268		_		392,268		-
Unrestricted		12,461,767		95,817		12,557,584		
Total Net Assets	\$ -	35,054,021	s <sup>-</sup>	2,251,555	s -	37,305,576	e -	58,503
	· =	-,,,	<b>*</b> =	_,201,000	<b>"</b> =	01,000,010	\$_	58,503

# CHARTER TOWNSHIP OF YPSILANTI Statement of Activities For the Year Ended December 31, 2004

					Program Revenues						
Functions/Programs	Expenses			Charges for Services		Operating Grants and Contributions	Capital Grants and Contributions				
Primary Government:											
Governmental Activities:											
General Government	\$	5,689,874	\$	3,037,327	\$	89,888	\$	_			
Public Safety		9,804,972		1,494,510		29,149	•	_			
Planning & Zoning		29,279		_				_			
Public Works		2,836,580		467,327		27,395		329,300			
Recreation and Cultural		1,930,409		374,135		-		-			
Other		987,427		_		_		_			
Interest on Long-Term Debt		209,820		220,000		_		_			
Total Governmental Activities	-	21,488,361	_	5,593,299		146,432		329,300			
Business-type Activities:											
Golf Course		822,305		768,613		_					
Total Business-type Activities	_	822,305	_	768,613	•		•	_			
Total Primary Government	-	22,310,666	_	6,361,912		146,432		329,300			
Component Units	\$ <u>_</u>		\$_	-	\$		\$	_			

General Revenues:
Property Taxes
State Shared Revenue
Unrestricted Investment Earnings
Total General Revenues and Transfers

Change in Net Assets Net Assets - Beginning

Net Assets - Ending

Net (Expense)	Revenue and	Changes	in Net Assets
---------------	-------------	---------	---------------

		Pr	imary Governme	ent			
	Governmental		Business-type			-	Component
	Activities		Activities		Total	_	Unit
\$	(2,562,659)	\$	_	\$	(2,562,659)	\$	
	(8,281,313)		-		(8,281,313)	•	-
	(29,279)		_		(29,279)		_
	(2,012,558)		_		(2,012,558)		-
	(1,556,274)		-		(1,556,274)		_
	(987,427)		-		(987,427)		_
	10,180				10,180		_
	(15,419,330)			-	(15,419,330)		
				-			
_	_		(53,692)		(53,692)		_
_			(53,692)	-	(53,692)		-
-	(15,419,330)		(53,692)	_	(15,473,022)		
_	-	-	<u>-</u>	_			
	13,506,146		-		13,506,146		_
	4,483,332		-		4,483,332		-
_	256,662	_	1,678		258,340		526
-	18,246,140	_	1,678	_	18,247,818	-	526
	2,826,810		(52,014)		2,774,796		526
_	32,227,211	_	2,303,569	_	34,530,780		57,977
	35,054,021	\$	2,251,555		37,305,576	\$ \$	58,503

# CHARTER TOWNSHIP OF YPSILANTI Balance Sheet Governmental Funds December 31, 2004

<u>ASSETS</u>	-	General		Fire Department Fund	-	Environmental Services Fund	-	Law Enforcement Fund	_	Other Governmental Funds	_	Total Governmental Funds
Cash and Cash Equivalents Receivables (net of allowance for uncollectibles):	\$	4,771,992	\$	2,457,095	\$	2,144,200	\$	539,335	\$	3,821,196	\$	13,733,818
Taxes Accounts Special Assesments Due from Other Funds Due from Other Governmental Units Prepaid Expenditures		316 1,381,393 787,625 238,641		690 374 - -		345 7,998 - 321 -		689 - - - 71,130		191 825 - 120,015 330,136		2,231 1,390,590 787,625 358,977 401,266
Total Assets	- \$	7,561,177	\$	35,472 2,493,631		3,184 2,156,048		3,056 614,210		4,050		426,972
LIABILITIES AND FUND BALANCE					-					4,276,413	. \$ ,	17,101,479
Liabilities: Accounts Payable Accrued and Other Liabilities Due to Other Funds Deferred Revenue	\$	584,231 1,356,785 104,594 426,763	\$	134,651 309,210 70,904	\$	149,283 111,907 9,076	\$	137,570 207,927 11,905	\$	624,553 380,316 151,868	\$	1,630,288 2,366,145 348,347
Total Liabilities		2,472,373	-	514,765	_	270,266		357,402	٠	1,156,737	-	426,763 4,771,543
Fund Balances: Reserved for: Debt Service Capital Projects Unreserved for:		300,000		- , -		- -		- -		392,268 -		392,268 300,000
General Fund Special Revenue Funds Total Fund Balances	_	4,788,804 - 5,088,804	-	1,978,866 1,978,866	-	1,885,782 1,885,782	-	256,808 256,808	-	2,727,408 3,119,676		4,788,804 6,848,864 12,329,936
Total Liabilities and Fund Balances	\$	7,561,177	\$_	2,493,631	\$	2,156,048	\$_	614,210	\$_	4,276,413		
	Amounts reported fo are difference bec Capital Assets u	ause: sed in governme	enta	l activities are no		t of net assets	and,					
	therefore, are r Internal Service pool to individu funds are includ	ot reported in the Funds are used al funds. The as ded in governme	e fu by r sets ntal	nds. nanagement to c s and liabilities of activities in the s	harg the	e the costs of mo internal service ment of net asset	otor					27,577,517 1,241,873
	Long-term liabilit	ies, including bo	nds	payable, are not t reported in the f	due	and payable in the	he					(6,095,305)
	Net Assets of Go	vernmental Activ	vitie	s							- s	35,054,021

35,054,021

# CHARTER TOWNSHIP OF YPSILANTI Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds

#### For the Year Ended December 31, 2004

	General	Fire Department Fund	Environmental Services Fund	Law Enforcement Fund	Other Governmental Funds	Total Governmental Funds
Revenues						1 0103
Property Taxes	,,	4,345,804 \$	2,172,339	\$ 4,345,804	\$ 1,261,052	\$ 13,572,086
Licenses and Permits	18,208	-	-	-	1,586,443	1,604,651
Intergovernmental:					,	.,
Federal, State and Local	4,510,283	2,301	-	16,848	329,300	4,858,732
Charges for Services	2,788,238	-	37,483	-	331,593	3,157,314
Interest and Rent	85,867	49,519	42,710	12,894	156,731	347,721
Other	577,731	12,164	54,406	1,941	128,425	774,667
Total Revenues	9,427,414	4,409,788	2,306,938	4,377,487	3,793,544	24,315,171
Expenditures Current:						
General Government						
	5,274,018	-	-	-	802	5.274.820
Public Safety	245,804	3,512,923	-	4,286,496	1,364,180	9,409,403
Planning and Zoning	29,279	-	-	-		29,279
Public Works	1,769,515	-	2,188,723	•	276.841	4,235,079
Recreation and Cultural	1,550,154	•	-		8,561	1,558,715
Other	812,709	-	•	-	174,718	987,427
Debt Service:					,,,,,	301,421
Principal	430,000	117,508	-		176,155	723,663
Interest and Other Charges	170,995	18,052	-	_	20,773	209,820
Capital Outlay	185,780	930,873	60,525	1,272	2,303,630	3,482,080
Total Expenditures	10,468,254	4,579,356	2,249,248	4,287,768	4,325,660	25,910,286
Excess (Deficiency) of Revenues						
Over Expenditures	(1,040,840)	(169,568)	57,690	89,719	(532,116)	(1,595,115)
Other Financing Sources (Uses)						
Transfers in	_					
Fransfers Out	(90,000)	-	•	•	146,000	146,000
Total Other Financing Sources and Uses	(90,000)		<u>-</u>	<del></del>	(56,000) 90,000	(146,000)
Net Change in Fund Balances	(1,130,840)	(169,568)	57.690	89.719		
Fund Balances - Beginning	6,219,644	2,148,434	1,828,092	167,089	(442,116) 3,561,792	(1,595,115) 13,925,051
Fund Balances - Ending \$	5,088,804 \$	1,978.866 \$	1,885,782			10,020,001

#### **CHARTER TOWNSHIP OF YPSILANTI**

# Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2004

Amounts reported for governmental activities in the statement of activities are different because:

Net change in fund balances - total governmental funds

\$ (1,595,115)

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay exceeded depreciation expense in the current period.

3,640,644

The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.

621,967

Internal service funds are used by management to charge the costs of fleet management and management information systems to individual funds. The net revenue of certain activities of internal service funds is reported with governmental activities.

159,314

Change in net assets in governmental activities

2,826,810

#### **CHARTER TOWNSHIP OF YPSILANTI**

# Balance Sheet Proprietary Funds December 31, 2004

		Business Type Activity Enterprise Fund		Governmental Activities - Internal
<u>ASSETS</u>		Golf Course	_	Service Funds
Current Assets:				
Cash and Cash Equivalents	\$	440.050	•	20
Accounts Receivable	J	143,256	\$	805,514
Due From Other Funds		-		9,846
Inventory		40.070		21,106
Prepaid Expense		10,873		18,324
Total Current Assets		3,927	_	1,755
		158,056	_	856,545
Property, Plant and Equipment:				
Course and Improvements		0.007.000		
Building Improvements		2,007,069		·-
Machinery, Equipment and Vehicles		743,088		55,449
Less: Accumulated Depreciation		500,162		926,917
Net Property, Plant and Equipment		(1,069,831)	_	(564,592
, , , , , , , , , , , , , , , , , , ,		2,180,488		417,774
Total Assets	\$	2,338,544	\$_	1,274,319
LIABILITIES AND EQUITY				
Current Liabilities:				
Current Liabilities:				
Accounts Doveble				
Accounts Payable	\$	20,512	\$	29,910
Due to Other Funds	\$	20,512 31,184	\$	29,910 552
Due to Other Funds Accrued Liabilities	\$		\$	
Due to Other Funds Accrued Liabilities Leases Payable	\$	31,184 2,764 24,750	\$	552
Due to Other Funds Accrued Liabilities	\$ -	31,184 2,764	\$ 	552
Due to Other Funds Accrued Liabilities Leases Payable Total Current Liabilities	\$ - -	31,184 2,764 24,750	\$ 	552 1,984
Due to Other Funds Accrued Liabilities Leases Payable Total Current Liabilities	\$ - -	31,184 2,764 24,750 79,210	\$ 	552 1,984
Due to Other Funds Accrued Liabilities Leases Payable Total Current Liabilities  Long-Term Liabilities:	\$ - -	31,184 2,764 24,750 79,210	\$ 	552 1,984
Due to Other Funds Accrued Liabilities Leases Payable Total Current Liabilities  Long-Term Liabilities: Compensated Absences Total Long-Term Liabilities	\$ - -	31,184 2,764 24,750 79,210	\$ 	552 1,984
Due to Other Funds Accrued Liabilities Leases Payable Total Current Liabilities  Long-Term Liabilities: Compensated Absences Total Long-Term Liabilities  Equity:	\$ - -	31,184 2,764 24,750 79,210	\$	552 1,984
Due to Other Funds Accrued Liabilities Leases Payable Total Current Liabilities  Long-Term Liabilities: Compensated Absences Total Long-Term Liabilities  Equity: Invested in Capital Assets, Net of Related Debt	\$ - -	31,184 2,764 24,750 79,210 7,779 7,779	\$ 	552 1,984 - 32,446
Due to Other Funds Accrued Liabilities Leases Payable Total Current Liabilities  Long-Term Liabilities: Compensated Absences Total Long-Term Liabilities  Equity: Invested in Capital Assets, Net of Related Debt Unrestricted	\$ - -	31,184 2,764 24,750 79,210 7,779 7,779 2,155,738	\$	552 1,984 - 32,446 - - - - 417,774
Due to Other Funds Accrued Liabilities Leases Payable Total Current Liabilities  Long-Term Liabilities: Compensated Absences Total Long-Term Liabilities  Equity: Invested in Capital Assets, Net of Related Debt	\$ - -	31,184 2,764 24,750 79,210 7,779 7,779 2,155,738 95,817	\$ 	552 1,984 - 32,446 - - - - 417,774 824,099
Due to Other Funds Accrued Liabilities Leases Payable Total Current Liabilities  Long-Term Liabilities: Compensated Absences Total Long-Term Liabilities  Equity: Invested in Capital Assets, Net of Related Debt Unrestricted	\$ - -	31,184 2,764 24,750 79,210 7,779 7,779 2,155,738	\$	552 1,984 - 32,446 - - - - 417,774

# CHARTER TOWNSHIP OF YPSILANTI Statement of Revenues, Expenses and Changes in Fund Equity Proprietary Funds For the Year Ended December 31, 2004

	Business Type Activity Enterprise Fund Golf Course	Governm Activiti Interr Servi Fund	ies - nal ce
Operating Revenues:			
Charges for Services	766,786	\$ 6	28,559
Other Income	1,827	•	-
Total Operating Revenues	768,613	6	28,559
Operating Expenses:			
Cost of Sales	20.010		
Personal Services	99,813		30,801
Supplies, Repairs, Insurance and	402,044	1	35,842
Other Expenses			
Benefits and Administrative	205,817		00,272
Depreciation	-		11,323
·	114,631		98,680
Total Operating Expenses	822,305	4	76,918
Operating Income (Loss)	(53,692)	1:	51,641
Non-Operating Revenues (Expenses):		•	
Gain on Asset Sales			
Interest Earned	•		650
	1,678		7,023
Total Non-Operating Revenues (Expenses)	1,678		7,673
Net Income (Loss)	(52,014)	15	59,314
Fund Equity, Beginning	2,303,569	1,08	32,559
Fund Equity, Ending \$	2,251,555	\$1,24	11,873

#### **CHARTER TOWNSHIP OF YPSILANTI**

# Statement of Cash Flows Proprietary Funds For the Year December 31, 2004

		Business Type Activity Enterprise Fund	Governmental Activities - Internal
CASH ELONG EDOM ODED ATIVO A CENTURE		Golf Course	Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES  Receipts from customers and users	¢.	700.040	• • • • • • • • • • • • • • • • • • • •
Receipts from quasi-external transactions	\$	768,613	\$ 633,038
Payments to suppliers		(305,688)	(400 700)
Payments to employees		(401,139)	(163,739)
Net Cash Provided by Operating Activities		61,786	(147,252) 322,047
CASH FLOWS FROM CAPITAL AND RELATED			
FINANCING ACTIVITIES			
Purchases of Capital Assets		_	(125,115)
Principal Paid on Capital Debt		(23,240)	(120,110)
Proceeds from Sales of Capital Assets		(=0,2.10)	650
Net Cash Provided (Used) by Capital and Related			
Financing Activities		(23,240)	(124,465)
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest Earned		1,678	7,023
Net Increase (Decrease) in Cash and Cash Equivalents		40,224	204,605
Cash and Cash Equivalents, Beginning		103,032	600,909
Cash and Cash Equivalents, Ending	\$	143,256	805,514
Reconciliation of Operating Income to Net Cash			
Provided (Used) by Operating Activities:			
Operating Income (Loss)	\$	(53,692) \$	151,641
Adjustments to Reconcile Operating Income to		• • •	,
Net Cash Provided (Used) by Operating Activities:			
Depreciation and Amortization Expense		114,631	98,680
(Increase) Decrease in Receivables		-	4,479
(Increase) Decrease in Due from Other Funds		-	53,699
(Increase) Decrease in Inventory		(3,119)	(7,475)
(Increase) Decrease in Prepaid		988	2,289
Increase (Decrease) in Accounts Payable		10,225	20,098
Increase (Decrease) in Accrued Liabilities		(1,490)	(87)
Increase (Decrease) in Due to Other Funds		(8,152)	(1,277)
Increase (Decrease) in Compensated Absences	. •	2,395	
Net Cash Provided by Operating Activities	\$ .	61,786 \$	322,047

#### **CHARTER TOWNSHIP OF YPSILANTI**

# Statement of Net Assets Fiduciary Funds December 31, 2004

<u>ASSETS</u>	Firefighter's Healthcare Trust Fund	Police and Firefighter's Pension Trust Fund	Officials Retirement Trust Fund	Agency Funds
Cash	\$ 464,110	\$605,319	\$\$	12,436,738
Investments, at Fair Value: Bonds and Notes Common Stock Total Investments  Accrued Interest and Dividends	- - - - 94	7,295,378 16,026,849 23,322,227 48,250	537,060	- - -
Total Assets	464,204	23,975,796	537,060	12,436,738
LIABILITIES				
Accounts Payable Due to Other Total Liabilities	375 - 375	41,018 - 41,018		12,436,738 12,436,738
Net Assets Held in Trust For Employees' Retirement Benefits	\$463,829_	\$23,934,778_\$	<u>537,060</u> \$	_

# CHARTER TOWNSHIP OF YPSILANTI Statement of Changes in Net Assets Fiduciary Funds For the Year Ended December 31, 2004

ADDITIONS Investment Income:	Firefighter's Healthcare Trust Fund	Police and Firefighter's Pension Trust Fund	Officials Retirement Trust Fund
Earnings on Investments	\$ 2,630 \$	749,122	¢ 24.560
Net Appreciation (Depreciation)	φ 2,030 φ	149,122	\$ 21,569
in Fair Value of Investments	<u>_</u>	1,692,922	_
Contributions:		1,002,022	_
Employer	428,849	_	54,483
Employee	136,391	33,977	
Total Additions	567,870	2,476,021	76,052
DEDUCTIONS			
Benefits Paid	-	967,718	35,326
Retirees Insurance	399,200	-	-
Administrative Costs	8,400_	159,958	
Total Deductions	407,600	1,127,676	35,326
Net Increase (Decrease)	160,270	1,348,345	40,726
Net Assets Held in Trust For Employee's			
Retirement Benefits:			
January 1	303,559_	22,586,433	496,334
December 31	\$ <u>463,829</u> \$	23,934,778	\$537,060_

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Reporting Entity

Ypsilanti Township became a Charter Township on May 15, 1979 by Board resolution. The Township provides the following services as permitted by law: public safety (police and fire), community development, culture-recreation, public improvements, planning and zoning, and general administrative services.

As required by generally accepted accounting principles, these financial statements present the Charter Township of Ypsilanti and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities are, in substance, part of the Township's operations and so data from these units is combined with data of the primary government. The discretely presented component units, on the other hand, are reported in a separate column in the government-wide financial statements to emphasize that they are legally separate from the government. Each blended and discretely presented component unit has a December 31, 2004 year end.

#### Blended Component Units

The Charter Township of Ypsilanti Municipal Building Authority is governed by a five (5) member Board appointed by the Township Board. Although it is legally separate from the Township, the Building Authority is reported as if it were part of the primary government because its sole purpose is to finance and construct the Township's public buildings.

#### Discretely Presented Component Units

The Charter Township of Ypsilanti Economic Development Corporation (EDC) is governed by a nine (9) member board appointed by the Township Board. The EDC was established to promote economic development within the Township.

The above component unit is discretely presented within the Township financial statements because it is legally separate and financially accountable to the Township. Financial accountability is demonstrated by the Township Commission making the appointments to the respective boards, approving the annual operating budgets and any amendments of each component unit and approving development and financing plans of the EDC.

#### Joint Venture

The Township is a participant in the Ypsilanti Community Utilities Authority (Y.C.U.A.) which was created under Act 233, P.A. of 1955 by the City of Ypsilanti and the Charter Township of Ypsilanti, in 1974. All activities necessary to provide water and sewer services to residents of the City, Township, and other

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

#### A. Reporting Entity - Continued

Joint Venture - Continued

communities serviced by Y.C.U.A., are accounted for by the Authority. The Township has financial responsibility as follows:

- Township Board has the ability to reject or approve water rates for customers in its service district.
- Some obligations of the Authority are supported by pledges of the Township's full faith and credit, subject to constitutional limitations. These obligations are described in more detail further in these notes.
- Summarized financial information from the Authority's latest audited financial statements are presented below.

	Fiscal Year Ended August 31, 2004
Assets	\$ 257,467,761
Liabilities Net Assets	(82,355,897) \$_175,111,864
Revenues	\$ 30,017,246
Operating Expenses	(25,561,109)
Operating Income	4,456,137
Non Operating Income	343,260
Net Income	4,799,397
Capital Contributions	<u>38,985,584</u>
Change in Net Assets	43,784,981
Net Assets Beginning of Year	131,326,883
Net Assets End of the Year	<u>\$ 175,111,864</u>

#### B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e. the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

#### B. Government-Wide and Fund Financial Statements - Continued

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the Township.

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation - Continued

#### Governmental Funds

The Township reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Fire Department Fund is a special revenue fund used to account for the voter approved property taxes used to support fire protection, and related services

The Law Enforcement Fund is a special revenue fund used to account for the voter approved property taxes for law enforcement activities.

The Environmental Services Fund is a special revenue fund used to account for the voter approved property tax revenues used to support solid waste pick up, disposal, and recycling activities.

In addition, the Township reports on the following fund types:

The special revenue funds account for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects).

The debt service funds account for the resources accumulated and payments made for principal and interest on long-term debt of governmental funds.

#### **Proprietary Fund**

Proprietary funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Proprietary funds include the following fund types:

Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the Township Board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability. The Township's enterprise fund is the Golf Course Fund, which is reported as a non-major fund.

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation - Continued

#### Proprietary Fund - Continued

Internal Service Funds account for operations that provide services to other departments or agencies of the Township on a cost reimbursement basis. As these services predominantly benefit governmental rather than business-type functions, they have been included within the governmental activities in the government-wide financial statements.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Township has elected not to follow subsequent private-sector guidance.

#### <u>Fiduciary Funds</u>

Fiduciary Funds account for assets held by the government in a trustee capacity by the Township or as an agent on behalf of others. Fiduciary funds include the following fund types:

Pension Trust Funds – The pension trust funds accounts for the activities of the employee benefit plan that accumulates resources for pension and other post employment benefit payments to qualified employees.

The Agency Funds are used to account for assets that the government holds for others in an agency capacity. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

#### **Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

### D. Assets, Liabilities and Net Assets or Equity

#### 1. Deposits and Investments

The Township's cash and cash equivalents are considered to be cash on hand, demand deposits and short term investments with original maturities of three months or less from the date of acquisition. State statutes authorize the Township to invest in obligations of the U.S. Treasury, commercial paper of certain investment grades, and deposits of Michigan commercial banks.

#### 2. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "due to/from other funds" (i.e. the current portion of interfund loans) or "advances to/from other funds" (i.e. non-current portion of interfund loans). Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

All trade and property tax receivables are shown net of allowances for uncollectible accounts, which are recorded as follows:

	Taxes	Accounts
Total	<u>Receivable</u>	<u>Receivable</u>
Less Allowance for Doubtful Accounts	\$ 235,932 (233,701)	\$1,400,436
Net Realizable Value	\$ 2,231	\$1,400,436

#### 3. Inventory

Inventories are valued at cost using the first-in/first out (FIFO) method. The costs of governmental fund-type inventories are recorded as expenditures.

#### 4. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of

## I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

### D. Assets, Liabilities and Net Assets or Equity – Continued

#### 4. Capital Assets - Continued

donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of capitalized value of the assets constructed.

#### 5. Capital Assets

Property, plant and equipment of the primary government, as well as the component units, is depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	15-30
Equipment	5-20
Infrastructure	15-30

#### 6. Compensated Absences

In accordance with contracts negotiated with the various employee groups of the Township, individual employees have vested rights upon termination of employment to receive payment for unused vacation and sick leave under formulas and conditions specified in the contracts. All sick and vacation pay is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured. The long-term portion of compensated absences related to the governmental funds is a liability recorded in the Statement of Net Assets. The total liability at December 31, 2004 is \$1,860,730.

### 7. Long-term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

- I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES Continued
  - D. Assets, Liabilities and Net Assets or Equity Continued
    - 7. Long-term Obligations Continued

Long-term debt is recognized as a liability of a governmental fund when due. For other long-term obligations, only that portion expected to be financed from expendable available financial resources is reported as a fund liability of a governmental fund. The remaining portion of such obligations is reported in the Statement of Net Assets. Long-term liabilities expected to be financed from proprietary funds are reported as liabilities in those funds.

8. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

- II. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS
  - A. Explanation of Certain Differences Between the Governmental Fund Balance Sheet And the Statement of Net Assets

The governmental fund balance sheet includes a reconciliation between fund balance - total governmental funds and net assets - governmental activities as reported in the government-wide statement of net assets. One element of that reconciliation explains that "long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds." The details of this \$6,095,305 difference are as follows:

General Obligation Bonds and Contracts Payable Compensated Absences Payable	\$ 4,234,575 1,860,730
	\$ 6,095,305

B. Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balancestotal governmental funds and changes in net assets of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation explains that "governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense." The details of this \$3,640,644 difference are as follows:

Capital Outlay	\$5,139,756
Depreciation Expense	(1,499,112)
	\$3,640,644

- II. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS Continued
  - B. Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities Continued

Another element of that reconciliation states that "the issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities." The details of this \$621,967 difference are as follows:

Principal Repayments	\$ 723,663
Compensated Absences	<u>(101,696)</u>
	<u>\$ 621,967</u>

### III. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

### A. Budgetary Information

The Township is legally subject to the budgetary control requirements of the State of Michigan P.A. 621 of 1978 (Uniform Budgeting Act). The following is a summary of the requirements of this act:

- a. Budgets must be adopted for the General and Special Revenue Funds.
- b. Budgets must be balanced.
- c. Budgets must be amended as necessary.
- d. Public hearings must be held prior to adoption.
- e. Expenditures cannot exceed budget appropriations.
- f. Expenditures must be authorized by a budget appropriation prior to being incurred.

The Township follows these procedures in establishing the budgetary data reflected in these financial statements:

- In accordance with State law, prior to September 30, the Supervisor submits
  to the Township Board a proposed operating budget for the fiscal year
  commencing the following January 1. The operating budget includes
  proposed expenditures and means of financing them for the upcoming
  year. Detail line item budgets are included for administrative control. The
  level of control for the detail budgets is at the departmental basis.
- 2. Public hearings are conducted in September and October to obtain taxpayer comment.

### III. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY - Continued

### A. Budgetary Information - Continued

- 3. Prior to October 31, the budget is legally enacted through passage of a budget resolution (general appropriation act).
- 4. Formal budgetary integration is employed as a management control device for the General, Special Revenue and Debt Service Funds. Budgets for these funds are prepared and adopted on a basis consistent with generally accepted accounting principles (GAAP).
- 5. Proprietary Fund budgets are prepared on a non-GAAP method.
- 6. Budget appropriations lapse at year end.
- 7. The Township does not employ encumbrance accounting as an extension of formal budgetary integration in the governmental funds.
- 8. Budgeted amounts are reported as originally adopted, or as amended by the Township Board.

### B. Compliance with P.A. 621 of 1978

1. Deficit Fund Balance

None of the funds have a deficit fund balance as of December 31, 2004.

2. Excess of Expenditures Over Appropriations in Budgetary Funds
None of the funds have expenditures in excess of appropriations.

### IV. DETAILED NOTES ON ALL FUNDS

### A. Deposits and Investments

Under State law, the Township is permitted to invest in deposits with Michigan commercial banks, savings and loans and credit unions, obligations of the U.S. Treasury, and corporate bonds and commercial paper with certain investment grades.

Deposits (cash and certificates of deposit) are carried at cost which approximates market value. The carrying amount of deposits are separately displayed on the balance sheets as "Cash and Cash Equivalents".

The carrying amount of the Township's deposits with financial institutions at December 31, 2004 was \$28,188,755 and the bank balance was \$28,821,293 categorized as follows:

	<u>Bank</u> Balance
Insured by F.D.I.C. Uninsured and Uncollateralized Total	\$ 400,000
	<u>28,421,293</u>
TOTAL	<u>\$ 28,821,293</u>

### IV. DETAILED NOTES ON ALL FUNDS - Continued

### A. Deposits and Investments - Continued

A reconciliation of cash for the primary government follows:

Cash and Cash Equivalents per:	
Statement of Net Assets	\$ 14,682,588
Fire Fighters Health Care Fund	464,110
Police & Fire Fighters Pension Fund	605,319
Agency Funds	_12,436,738
Total	\$ 28,188,755

At December 31, 2004 the carrying amount and bank balances of the component units of the Charter Township of Ypsilanti are as follows:

	Carrying <u>Amount</u>	Bank <u>Balance</u>	FDIC <u>Insured</u>
Economic Development Corporation	<u>\$ 58,503</u>	<u>\$ 58.503</u>	<u>\$ 58,503</u>

Investments at December 31, 2004 consisted of the following:

1		Category	Carrying <u>Amount</u>	Market <u>Value</u>
1.	Common Stocks and Debt Instruments held by Bank One for Police and Firemen's Pension Board (est. by P.A. 345)	\$23,322,227	\$23,322,227	\$23,322,227
2.	Retirement Annuities held by Administrator (Manulife) for Officials'			
	Retirement Plan	<u>537,060</u> \$23,859,287	<u>537,060</u> \$23,859,287	<u>537,060</u> \$23,859,287

Category 2 as defined by the Governmental Accounting Standards Board is: uninsured, unrequested, with securities held by the counterparty's trust department or agent in the Township's name.

### IV. DETAILED NOTES ON ALL FUNDS - Continued

### B. Capital Assets

Capital asset activity for the year ended December 31, 2004 was as follows:

Governmental Activities:	Beginning Balance	Additions	Deletions	Ending Balance	
Capital Assets, Not Depreciated:					
Land	\$ 6,799,134	\$ -	\$ -	\$ 6,799,134	
		<u> </u>	Ψ	φ 0,777,134	
Capital Assets,					
being depreciated:					
Building	10,082,537	885,063	_	10,967,600	
Machinery and Equipment	4,477,120	429,430	_	4,906,550	
Infrastructure	15,163,993	3,825,263	_	18,989,256	
Internal Service Funds:					
Motor Pool	368,272	50,915	-	419,187	
Compost	488,979	74,200			
	30,580,901 5,264,87			563,179 35,845,772	
Less: Accumulated					
Depreciation:					
Building	(3,730,781)	(353,014)	_	(4,083,795)	
Machinery and Equipment	(2,445,138)	(410,142)	_	(2,855,280)	
Infrastructure	(6,409,992)	(735,956)	-	(7,145,948)	
Internal Service Funds:					
Motor Pool	(243,534)	(38,741)	-	(282,275)	
Compost	(222,378)	(59,939)		(282,317)	
	(13,051,823)	(1,597,792)		(14,649,615)	
Governmental Activities					
Capital Assets, net	¢04 200 010	¢2 //7 070	<b>.</b>	4.07.00	
Capital / 03013, 1161	\$24,328,212	\$3,667,079	<u>\$</u>	\$ 27,995,291	

### IV. DETAILED NOTES ON ALL FUNDS - Continued

### B. Capital Assets - Continued

Business-type Activities:		Beginning Balance		Additions	D	eletions	Ending Balance
Capital Assets, not							
depreciated:							
Land	\$	1,244,172	\$	_	\$	_	\$ 1,244,172
Capital Assets, being		· · · · · · · · · · · · · · · · · · ·	_ <del>'</del>				Ψ 1,211,172
depreciated:							
Building and							
Land Improvements		1,521,549		-		(25,894)	1,495,655
Machinery and Equipment		517,595		-		(7,103)	510,492
		2,039,144		_		(32,997)	2,006,147
Less: Accumulated							
Depreciation:							
Building and							
Land Improvements		(633,973)		(68,662)		25,894	(676,741)
Machinery and Equipment		(354,224)		(45,969)		7,103	(393,090)
Governmental Activities		(988,197)		(114,631)		32,997	(1,069,831)
Capital Assets, net	œ.	0.005.110	•	(114 (01)	•		
Capital Assets, fiel	<u> </u>	2,295,119	<u>\$</u>	(114,631)	\$		\$ 2,180,488
Depreciated expense was che government as follows:	arge	ed to func	tion	s/ progran	ns of	the primo	ıry
General Government	\$	427,471					
Public Safety		281,456					
Public Works		418,491					
Recreation and Culture		371,694					
Charged though internal							
service funds		98,680					
	<u>\$1</u>	,597,792					

### IV. DETAILED NOTES ON ALL FUNDS - Continued

- C. Interfund Receivables, Payables and Transfers
  - 1. Interfund Receivables and Payables

The composition of interfund balances as of December 31, 2004, is as follows:

Receivable Fund	Payble Fund	Amount
General Fund	Fire Fund	\$ 70,583
	Bike Path/Side Walk Fund	283
	Environmental Services Fund	7,509
	Building Department Fund	28,799
	Hydro Station Fund	77,400
	Law Enforcement Fund	11,498
	Golf Course Fund	31,083
	Public Improvement Fund	674
	State Grants Fund	10,000
	Compost Fund	552
	G O Debt Fund	260
State Grants Fund	Public Improvement Fund	30,000
Bike Path/Side Walk Fund	General Fund	8
General Obligation Debt Service	General Fund	7
Compost	Environmental Services Fund	210
Public Improvement Fund	General Fund	90,000
Environmental Services Fund	Fire Fund	321
Motor Pool	General Fund	14,579
	Environmental Services Fund	1,357
	Building Department Fund	4,452
	Law Enforcement Fund	407
	Golf Course Fund	101
		\$ 380,083

### 2. Interfund Transfers

<u>Transfers In</u>	<u>Transfers Out</u>	Amount
Public Improvement Fund	General Fund	\$ 90,000
State Grants Fund	Public Improvement Fund	30,000
Parks Commission Fund	Bike Path / Side Walk Fund	26,000
		\$146,000

### IV. DETAILED NOTES ON ALL FUNDS - Continued

### D. Long-Term Debt

The following is a summary of long-term debt transactions of the Township for the year ended December 31, 2004:

Gov. Activities:	 Balance 1/1/2004	-	Additions		Reductions		Balance 12/31/2004	,	Balance Within 1 Year
Gov. Activities.									
Installment Purchase Notes	\$ 1,753,238	\$	-	\$	253,663	\$	1,499,575	\$	261,190
General Obligation	505,000		-		170,000		335,000		160,000
Comp. Absences	1,759,034		101,696		-		1,860,730		-
Contract Debt	 2,700,000	_	-		300,000		2,400,000		300,000
	\$ 6,717,272	\$ =	101,696	\$ =	723,663	\$	6,095,305	\$	721,190
Business Type Activities:									
Installment Purchase Notes	\$ 47,990	\$_	-	\$_	23,240	\$_	24,750	\$	24,750

The following is a summary of general obligation debt outstanding of the Township as of December 31, 2004:

	Number of Issues	Interest Rate	Maturing Through		Principal Dutstanding
Governmental Activities:					
Installment Purchase Notes	3	6.51%-3.94%	2012	\$	1,499,575
General Obligation	1	3.85%-4.15%	2006	-	335,000
Comp. Absences	N/A				1,860,730
Contract Debt	1	3.75%-4.15%	2012		2,400,000
				\$_	6,095,305

### IV. DETAILED NOTES ON ALL FUNDS - Continued

### D. Long-Term Debt - Continued

The annual debt service requirements to maturity for debt outstanding as of December 31, 2004 is as follows:

	_	Governmental Activities				
Year Ended	_	Principal	_	Interest		
2004	\$	721,190	\$	180,662		
2005		738,385		149,854		
2006		445,000		120,112		
2007		455,000		99,545		
2008		460,000		80,362		
2009-2012	_	1,415,000		123,167		
	\$_	4,234,575	\$	753,702		

### E. Reserved Fund Balance

A detailed description of fund balance reservations and designations (for all governmental fund types) at December 31, 2004, is presented below:

	General	Special Revenue	Debt Service
Fund Balance Reserved For: Capital Projects \$	300,000 \$	- \$	-
Debt Service	-	-	392,268
Total Reserved Unreserved:	300,000		392,268
Designated	3,346,000	-	_
Undesignated	_1,442,804	6,848,864	-
Total Unreserved	4,788,804	6,848,864	-
Total Fund Balance \$	5,088,804 \$	6,848,864 \$	392,268

### IV. DETAILED NOTES ON ALL FUNDS - Continued

### F. Property Taxes

Property taxes are assessed as of each December 31. The Township tax levy is billed on December 1 of the following year, and payable through February. Taxes are considered delinquent on March 1, at which time the applicable property is subject to lien and penalty and interest is assessed. The maximum authorized operating levy for the Township are detailed below:

Purpose	Authorization	Term_	Pre- Rollback Auth. Rate	Post Rollback Auth. Rate	Rate Levied
Operating	State Law		1 1140	1.0240	1.00.40
Fire Protection		-	1.1160	1.0348	1.0348
	Vote	2002-2004	3.3000	3.2544	3.2544
Solid Waste	Vote	2002-2004	1.6500	1.6272	1.6272
Police Protection	Vote	2002-2004	3.3000	3.2544	3.2544
Rec/Bike Path	Vote	2002-2004	0.5000	0.4931	0.4931
Sewer	State Law	_	_	0.1314	0.1314
Fire Pension	State Law	-	-	0.3222	0.3222
Total				10.1175	10.1175

#### V. OTHER INFORMATION

### A. Employee Retirement Systems and Plans

The Township has four different pension plans covering substantially all full time employees. The employees are eligible for the different plans based on their classification into these three categories:

Fire Fighters
Elected Officials
Other Full Time Employees

The following disclosures are made for each plan:

### 1. Fire Fighters

#### a. Defined Benefit Plan

Substantially all full time employees of the Fire Department are covered by the Charter Township Police and Firefighters Retirement System (a public employees retirement system or P.E.R.S.). The P.E.R.S. is the administrator of a single - employer pension plan that was established by the Township in accordance with Township ordinance and state law (P.A. 345 of 1937 as amended). The P.E.R.S. is presented as a component unit of the Township's financial reporting entity.

The system provides the following provisions: normal retirement, deferred retirement, service retirement allowance, disability retirement allowance, nonduty-connected death and postretirement adjustments to plan members and their beneficiaries. The service requirement is computed using credited service at the time of termination of membership multiplied by a certain percentage based on the benefit program in effect as of the date of termination of membership times the final average compensation (FAC). The most recent period for which actuarial data was available was for the actuarial valuation as of December 31, 2003.

### b. Summary of Significant Accounting Policies and Plan Asset Matters

The Charter Township of Ypsilanti's P.E.R.S. financial statements are prepared on the accrual basis of accounting. Contributions from the Township and the employees are recognized as revenue in the period in which employees provide services to the Township. Investment income is recognized as earned by the pension plan. Investments in securities are valued at fair market value. No investment in any one organization represents 5% or more of the net assets available for pension benefits.

There are no investments in, loans to, or leases with parties related to the pension plan.

### V. OTHER INFORMATION - Continued

- A. Employee Retirement Systems and Plans Continued
  - 1. Fire Fighters Continued
    - c. Funding Policy

The obligation to contribute to and maintain the system for these employees was established by negotiation with the Township's competitive bargaining units and personnel policy. The Township is required to contribute at an actuarially determined rate; the current rate was -0-percent of annual compensation at December 31, 2001.

### d. Annual Pension Cost

During the fiscal year ended December 31, 2004, the Township's contributions totaling \$ 0 were made in accordance with contribution requirements determined by an actuarial valuation of the plan as of December 31, 2002, and the amounts necessary to pay post retirement health care and plan administrative costs. The employer contribution rate has been determined based on the individual entry age funding method. Under the individual entry age funding method, the total employer contribution is comprised of the normal cost plus the level annual percentage of payroll payment required to amortize the unfunded actuarial accrued liability over 15 years. The employer normal cost is, for each employee, the level percentage of payroll contribution (from entry age to retirement) required to accumulate sufficient assets at the member's retirement to pay for his projected benefit. Significant actuarial assumptions used include a long-term investment yield rate of 7% and annual salary increases of 5.5% based on an age-related scale to reflect merit, longevity, and promotional salary increases.

<u>Trend Information</u>					
Fiscal Year	Valuation	Annual	Percentage	Net	
Ended	Date	Pension	of APC	Pension	
December 31	December 31	Cost (APC)	<b>Contributed</b>	<b>Obligation</b>	
1998	1996	\$ 40,787	116.7%	\$ -0-	
1999	1997	66,987	100.0%	· -0-	
2000	1998	165,742	100.0%	-0-	
2001	1999	276,474	100.0%	-0-	
2002	2000	-0-	100.0%	-0-	
2003	2001	-0-	100.0%	-0-	
2004	2002	-0-	100.0%	-0-	

### V. OTHER INFORMATION - Continued

### A. Employee Retirement Systems and Plans - Continued

#### 2. Elected Officials

#### a. Defined Contribution Plan

Ypsilanti Township's Group Pension Plan is a single employer P.E.R.S. that administers the Township's defined contribution pension plan for its Elected Officials. The Township includes the pension plan as a component unit. The Township is the only non-employee contributor to the plan. Only elected officials are eligible for the plan. As of December 31, 2004 the plan's membership was 7 officials. The Plan was established by Township ordinance, which may be amended by amendment of the ordinance.

A defined contribution pension plan provides pension benefits in return for services rendered, provides an individual account for each participant, and specifies how contributions to the individual's account are to be determined instead of specifying the amount of benefits the individual is to receive. Under a defined contribution pension plan, the benefits a participant will receive depend solely on the amount contributed to the participant's account, the returns earned on investments of those contributions, and forfeitures of other participant's benefits that may be allocated to such participant's account. As established by Township policy, all elected officials are eligible for the plan on the date of commencement of their employment (following election) and officials may waive participation upon written notification.

Voluntary contributions made by participants and employer contributions vest immediately as provided by the plan, the Township contributes 20% of the employees gross earnings; the employee may make voluntary contributions up to 10% of his or her gross earnings. During 2004, total Township contributions of \$54,483 and total employee contributions of \$0 were made to the plan.

### b. Summary of Significant Accounting Policies and Plan Asset Matters

The Township's elected officials pension plan financial statements are prepared on the accrual basis of accounting. Contributions from the Township and the Township employees are recognized as revenue in the period in which employees provide services to the Township. Investment income is recognized as earned by the pension plan.

#### V. OTHER INFORMATION - Continued

- A. Employee Retirement Systems and Plans Continued
  - 2. Elected Officials Continued
    - b. Summary of Significant Accounting Policies and Plan Asset Matters Continued

Investments in securities are valued at cost which approximates market. All funds are invested in 10 year retirement annuities through the ManuLife Retirement Plan sponsored by the Michigan Township Association.

There are no investments in, loans to, or leases with parties related to the pension plan.

- 3. Other Full Time Employees
  - a. Defined Benefit Plan

The Township contributes to the Michigan Municipal Employees' Retirement System (MMERS), which is an agent multiple employer retirement system that covers all full time employees of the Township except elected officials and firefighters. The system provides the following provisions: normal retirement, deferred retirement, service retirement allowance, disability retirement allowance, nonduty-connected death and postretirement adjustments to plan members and their beneficiaries. The service requirement is computed using credited service at the time of termination of membership multiplied by a certain percentage based on the benefit program in effect as of the date of termination of membership times the final average compensation (FAC). The most recent period for which actuarial data was available was for the actuarial valuation as of December 31, 2003.

MERS was organized pursuant to Section 12a of Act #156, Public Acts of 1851 (MSA 5.333(a); MCLA 46.12(a)), as amended, State of Michigan. MERS is regulated under Act No. 427 of the Public Acts of 1984, sections of which have been approved by the State Pension Commission. MERS issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the System at 447 N. Canal St., Lansing, Michigan 48917-9755.

#### V. OTHER INFORMATION - Continued

### A. Employee Retirement Systems and Plans - Continued

#### 3. Other Full Time Employees - Continued

### b. Funding Policy

The obligation to contribute to and maintain the system for these employees was established by negotiation with the Township's competitive bargaining units and personnel policy. The Township is required to contribute at an actuarially determined rate; the current rate was a percentage of annual compensation at December 31, 2003 as follows:

AFSCME and Management 4.62% District Court 14B 6.85%

The employees are required to contribute 6% of their pay.

### c. Annual Pension Cost

During the fiscal year ended December 31, 2004, the total contributions to the plan amounted to \$526,036, which consisted of employer contributions of \$279,500, and employee contributions of \$246,536, and were made in accordance with contribution requirements determined by an actuarial valuation of the plan as of December 31, 2003. The employer contribution rate has been determined based on the entry age normal cost funding method. Under the entry age normal cost funding method, the total employer contribution is comprised of the normal cost plus the level annual percentage of payroll payment required to amortize the unfunded actuarial accrued liability over 30 years. The employer normal cost is, for each employee, the level percentage of payroll contribution (from entry age to retirement) required to accumulate sufficient assets at the member's retirement to pay for his projected benefit. Significant actuarial assumptions used include a long-term investment yield rate of 8% and annual salary increases of 4.5% based on an age-related scale to reflect merit, longevity, and promotional salary increases.

### <u>Trend Information</u>

Fiscal Year Ended	Valuation Date	Annual Pension	Percentage of APC	Net Pension
Dec. 31	<u>Dec. 31</u>	Cost (APC)	<u>Contri</u> buted	Obligation
1998	1996	\$176,033	130%	\$ -O-
1999	1997	147,399	117%	-O-
2000	1998	152,206	141%	-0-
2001	1999	141,339	134%	-0-
2002	2000	172,267	100%	-0-
2003	2001	457,300	100%	-0-
2004	2002	526,036	100%	-0-

### V. OTHER INFORMATION - Continued

- A. Employee Retirement Systems and Plans Continued
  - 4. Firefighter's Health Care Plan
    - a. Plan Description

The Township Board established by resolution the Firefighter's Health Care Plan, a single-employer defined benefit post retirement health care plan. The plan is designed to accumulate resources to pay for post retirement health and dental insurance for retired firefighters. The plan was established under the authority of P.A. 169 of 1999.

Membership in the plan at December 31 2003 (latest actuarial report) is as follows:

Retires and Beneficiaries recovery benefits	35
Terminated plan members entitled to but not yet receives benefits	
,	-
Active plan members	<u>36</u> 71

### b. Summary of Significant Accounting Policies

Basis of Accounting. The Plan's financial statements are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Healthcare premiums are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments. Plan investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates.

#### c. Contributions

The Plan's funding policy provides for periodic contributions by the Township at actuarially determined rates expressed as a percentage of annual covered payroll. The Township contributes at a rate of 17% of annual covered payroll. Plan members are required to contribute 6-7% of their annual covered salary. Administrative costs of the plan are financed through investment earnings.

#### V. OTHER INFORMATION - Continued

- A. Employee Retirement Systems and Plans Continued
  - 4. Firefighter's Health Care Plan Continued
    - d. Annual Pension Cost

Annual pension cost and related trend information is not presented as this is the initial year of the plan.

#### B. Post Retirement Health Care Benefits

In addition to providing pension benefits, the Township provides certain health care insurance benefits to all full time employees of the Township. All eligible full time employees who retire at normal retirement age, are entitled to receive these benefits during their retirement. Currently 50 retirees are covered by this plan. These benefits are expensed in the year paid, on a pay-as-you-go basis. For the year ended December 31, 2004, these costs amounted to approximately:

Township Employees \$159,787

**Firefighters** 

(As discussed previously) 411,085

\$570,872

The basis for these payments are the agreements with employee groups through collective bargaining as well as the Township's personnel policy.

#### C. Risk Management

The Township purchases insurance coverage through traditional means. The Township's property and liability and workers compensation coverages are on file in the Risk Manager's office.

#### D. Contingencies

#### 1. Consent Judgment

The Township entered into a settlement agreement with the City of Ypsilanti relative to dissolution of the Joint Ypsilanti Recreation Organization (JYRO). Under the settlement, all properties previously owned and managed by JYRO were conveyed to the Township in exchange for the following contingent payments from the Township to the City:

a. 10% of gross revenues, for fifty years, from the operation of the Ford Lake Dam. Gross revenues are defined as revenues from dam operations less 20% reserve for capital improvements, until \$300,000 is accumulated.

#### V. OTHER INFORMATION - Continued

- D. Contingencies Continued
  - 1. Consent Judgment Continued
    - b. 50% of residual funds available after Dam, Park Operations, royalties and reserve requirements are paid from Dam revenues.

### 2. Ypsilanti Community Utility Debt

As discussed in the "Reporting Entity" the Township participates in a joint venture with the City of Ypsilanti, known as the Ypsilanti Community Utilities Authority. The Authority issues bonds that are backed by the full faith and credit (subject to constitutional limitations) of the City or Township. The proceeds of these bonds are used to construct the various infrastructure projects, and the recipient of these obligations have been made by the revenues of the Authority. As of August 31, 2004, (the latest audited information of the Authority) the total amount of these obligations were \$32,386,992.

### 3. Property Tax Litigation

Utility companies appealed tax assessments for 1997-2003, claiming that the State Tax Commission revised depreciation tables adopted in 1999 had retroactive effect. The courts have ruled in favor of the utilities, and while the case is in appeals, the Township believes a recognition of losses are likely in future years. In addition, other taxpayers have commenced litigation regarding valuation issues, and the Township also believes that recognition of losses are likely. While the exact amount of these losses are not known, a reasonable estimate based on information currently available is approximately \$651,700. This amount has been recognized as a loss in previous years (1997-2003) as a liability in the General Fund, Fire Fund, Law Enforcement, Solid Waste, Bike Sidewalk and Repair Fund, and Debt Service Fund.

#### 4. Other Matters

There are various other legal actions pending against the Township. Due to the inconclusive nature of many of the actions, it is not possible to determine the probable outcome or a reasonable estimate of the Township's potential liability, if any.

### V. OTHER INFORMATION - Continued

### E. Lease Agreement - Y.C.U.A.

On January 21, 1992 the Township entered into a lease agreement with the Ypsilanti Community Utilities Authority for the Service Center facility owned by the Township. The terms of the lease are as follows:

Effective Date:	10/1/90
Term:	20 Years
Annual Lease Payments:	\$ 220,000
Minimum Lease Payments	

(220,000 x 20): \$4,400,000

This lease is classified as a "direct financing lease" as defined by the Financial Accounting Standard Board's statement number 13, as amended. The following summary lists the components of the "net investments" in direct financing lease as of December 31:

Total Minimum Lease Payments		2004
to be Received	\$	990,000
Less: Amounts Representing Estimated		
Executory Costs		
Minimum Lease Payments Receivable		990,000
Less: Allowance for Uncollectibles		
Net Minimum Lease Payments Receivable		990,000
Estimated Residual Value of Property		_
		990,000
Less: Unearned Finance Income		221,391
Net Investment in Direct Financing		
Leases	\$_	<u>768,609</u>

No contingent rentals were included in the lease provisions. At December 31, 2004, minimum lease payments for the next five succeeding fiscal years are as follows:

<u>Year</u>	Amount
2005	\$ 220,000
2006	220,000
2007	220,000
2008	330,000
	\$ 990,000

### V. OTHER INFORMATION - Continued

### F. Subsequent Events

On February 17, 2005, the Township issued two obligations to finance the purchase of land.

Charter Township of Ypsilanti General Obligation Limited Tax Capital Improvement Bonds, Series 2005A (Tax Exempt)

\$ 475,000

Charter Township of Ypsilanti General Obligation Limited Tax Pledge Capital Improvement Bonds, Series 2005B (Taxable)

<u>4,745,000</u>

Total \$5,220,000

The proceeds of the bonds were used to acquire the property (\$4,100,000), and deposited into debt retirement accounts to pay future debt retirement costs (capitalized payments).

REQUIRED SUPPLEMENTARY INFORMATION

# Required Supplementary Information – (Unaudited) Defined Benefit Pension Plans – Trend Information For the Year Ended December 31, 2004

#### A. Police and Fire Pension

Schedule of Funding Progress				_		
Actuarial	Actuarial	Actuarial	Underfunded			UAAL as a
Valuation	Value of	Accrued	AAL	Funded	Covered	Percent of
<u>Date</u>	<u>Assets</u>	Liability (AAL)	(UAAL)	<u>Ratio</u>	<u>Payroll</u>	Covered Payroll
12/31/97	\$17,102,734	\$12,005,001	\$(5,097,733)	142%	\$1,660,635	-
12/31/98	18,868,177	12,486,609	(6,381,568)	151%	1,658,459	-
12/31/99	20,704,196	14,433,723	(6,270,473)	143%	1,862,245	<del>-</del>
12/31/00	22,122,513	15,010,643	(7,111,870)	147%	1,850,554	-
12/31/01	23,036,055	15,848,237	(7,187,818)	145%	1,972,538	-
12/31/02	23,738,457	16,957,687	(6,780,770)	140%	1,977,181	-
12/31/03	23,632,588	18,055,207	(5,577,381)	131%	2,143,204	-

The information presented above was determined as part of the actuarial valuations at the dates indicated. Additional information as of December 31, 2003, the latest actual valuation, follows:

Actuarial cost method	Individual entry age
Amortization method	Level percent open
Remaining amortization period	15 years
Asset valuation method	5-year smoothed market
Actuarial assumptions:	
Investment rate of return	7.0%
Projected salary increases	
Includes inflation at 5.5%	5.5 – 9.0%
Cost of living adjustments	None

### Pension Reserves

Guidelines issued pursuant to the provisions of Act No 2 of the Public Acts of 1968 require maintenance of a reserve for pensions in payment status. The Reserves at December 31, 2003 (latest available information) are as follows:

	December 31,
	2003
Reserve for Employees' Contributions	\$ 1,027,138
Reserve for Employer Contributions	11,555,746
Reserve for Retired Benefit Payments	10,003,549
Reserve for Health Benefits	None
Reserve for Undistributed Investment Income	None
Total Reserves	<u>\$ 22,586,433</u>

# Required Supplementary Information – (Unaudited) Defined Benefit Pension Plans – Trend Information For the Year Ended December 31, 2004

### B. Municipal Employees Retirement System

		Sch	edule of Fund	ling Progr	ess	
A almanial	A	A A	(Overfunded	•		114.41
Actuarial Valuation	Actuarial Value of	Actuarial Accrued	Underfunded AAL	Funded	Covered	UAAL as a Percent of
<u>Date</u>	<u> Assets</u>	Liability (AAL)	<u>(UAAL)</u>	<u>Ratio</u>	<u>Payroll</u>	Covered Payroll
12/31/97	\$4,757,027	\$ 5,269,435	\$ 512,408	90%	\$2,225,629	23%
12/31/98	5,399,360	5,795 815	396,455	93%	2,737,467	14%
12/31/99	6,346,615	6,245,781	(100,834)	102%	3,122,103	0%
12/31/00	7,189,767	7,445,144	255,377	97%	3,489,580	7%
12/31/01	7,883,773	8,563,964	680,191	92%	3,630,917	19%
12/31/02	8,287,051	9,555,195	1,268,144	87%	3,792,273	33%
12/31/03	9,147,480	10,214,254	1,066,774	90%	3,848,558	28%

The information presented above was determined as part of the actuarial valuations at the dates indicated. Additional information as of December 31, 2003, the latest actual valuation, follows:

Actuarial cost method	Entry age normal cost
Amortization method	Level percent
Remaining amortization period	30 years
Asset valuation method	5-year smoothed market
Actuarial assumptions:	
Investment rate of return	8%
Projected salary increases	
Includes inflation at	4.50-8.66%
Cost of living adjustments	None

### C. Firefighters Retiree Health Care Benefit Fund

		<u>Schedule</u>	of Funding Prog	ress	
			(Overfunded)		
Actuarial	Actuarial	Actuarial	Underfunded		
Valuation	Value of	Accrued	AAL	Funded	Covered
<u>Date</u>	Assets	Liability AAL)	(UAAL)	_Ratio	Payroll
12/31/03	\$304,719	\$8,751,570	\$8,446,851	_	\$2,143,204

### **General Fund**

### Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

For the Year Ended December 31, 2004

	Original Budget		Final Budget		Actual		Variance Favorable (Unfavorable)
Revenues:		•		_		•	
Property Taxes \$	1,388,479	\$	1,388,479	\$	1,447,087	\$	58,608
Licenses and Permits	14,000		14,000		18,208		4,208
Intergovernmental - State	4,719,840		4,534,360		4,510,283		(24,077)
Revenues from Current Services	2,699,008		2,739,008		2,788,238		49,230
Interest Income	50,000		50,000		85,867		35,867
Other Revenues	496,500		496,500		577,731		81,231
Total Revenues	9,367,827		9,222,347	_	9,427,414		205,067
Expenditures:							
General Government:							
Township Board	167,289		167,289		149,726		17,563
Township Supervisor	168,997		168,997		167,211		1,786
District Court	1,205,314		1,238,214		1,185,758		52,456
Due Process	342,500		342,500		244,986		97,514
Township Treasurer	300,954		300,954		285,200		15,754
Township Clerk	266,733		293,533		292,019		1,514
Election Department	258,722		258,722		236,532		22,190
Accounting Department	234,132		239,132		231,500		7,632
Professional Services	38,000		38,000		33,250		4,750
Assessor's Office	517,032		647,032		634,679		12,353
Legal Services	367,080		367,080		302,928		64,152
Personnel	247,848		247,848		240,887		6,961
Purchasing Department	60,028		60,028		58,613		1,415
Board of Review	5,638		5,638		2,489		3,149
Residential Services Administration	109,913		109,913		90,235		19,678
Building Operations	878,303		911,303		810,039		101,264
Computer Services	181,395		159,732		149,204		10,528
General Service Administration	197,000		197,000		158,762		38,238
Total General Government	5,546,878		5,752,915	_	5,274,018		478,897
Community Development	207,688		247,688	_	245,804		1,884
Highways and Streets	400,259		1,825,259	_	1,769,515		55,744
Parks & Recreation:							
Parks Department	734,407		804,607		783,767		20,840
Recreation Department	801,782		801,782		766,387		35,395
Total Parks & Recreation	1,536,189		1,606,389	_	1,550,154		56,235
Planning:							
Planning Commission	32,772		32,772		25,062		7,710
Board of Appeals	5,316		5,316	_	4,217		1,099
Total Planning	38,088		38,088	_	29,279		8,809

(continued)

### **General Fund**

### Statement of Revenues, Expenditures and Changes

### in Fund Balance - Budget and Actual For the Year Ended December 31, 2004

Expenditures (continued):	_	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
Other Functions	\$_	850,500 \$	867,000 \$	812,709 \$	_ 54,291
Capital Outlay: District Court Supervisor		41,400	8,500	5,179	3,321
Accounting Purchasing Treasurer		2,000 225 500	2,000 225 500	- -	2,000 225 500
Computer Support General Services Parks		500 133,600 -	500 155,263 50,000	148,602 28,552	500 6,661
Total Capital Outlay	_	8,000 186,225	8,000 224,988	3,447 185,780	21,448 3553 39,208
Debt Service: Principal		431,255	431,255	430,000	1,255
Interest and Other Charges Total Debt Service	_	170,745 602,000	170,745 602,000	170,995 600,995	(250) 1,005
Total Expenditures		9,367,827	11,164,327	10,468,254	696,073
Excess (Deficiency) of Revenues Over Expenditures		<del></del> .	(1,941,980)	(1,040,840)	901,140
Other Financing Sources (Uses): Operating Transfers Out Total Other Financing Sources (Uses)			(150,000) (150,000)	(90,000) (90,000)	60,000 60,000
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	\$	\$	(2,091,980)	(1,130,840) \$	
Fund Balance - January 1				(1,130,640) \$ = 6,219,644	961,140
Fund Balance - December 31			\$ =	5,088,804	

# CHARTER TOWNSHIP OF YPSILANTI Fire Department Special Revenue Fund Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the Year Ended December 31, 2004

Revenues:		Original Budget	<b>.</b> .	Final Budget		Actual	-	Variance- Favorable (Unfavorable)
Property Taxes Intergovernmental - Federal	\$	4,319,531	\$	4,319,531	\$	4,345,804	\$	26,273
Interest Income		10.000			·	2,301	Ψ	2,301
Contributions & Donations		10,000		10,000		49,519		39,519
Miscellaneous		-		_		10,000 2,164		10,000
Total Revenues	_	4,329,531	· -	4,329,531	-	4,409,788		<u>2,164</u> 80,257
Expenditures:					-	.,,		00,237
Public Safety:								
Fire Department		3,816,150		3,816,150		3,486,701		000 440
Civil Service Commission Total Public Safety	_	32,081		32,081		26,222		329,449 5,859
rotal Fublic Safety	_	3,848,231	_	3,848,231	_	3,512,923		335,308
Capital Outlay	_	342,000	_	875,400	_	930,873		(55,473)
Debt Service:								
Principal		119,300		119,300		117,508		1 700
Interest Total Debt Service	_	20,000	_	20,000		18,052		1,792 1,948
Total Debt Service	_	139,300	_	139,300	_	135,560		3,740
Total Expenditures	_	4,329,531		4,862,931	_	4,579,356		283,575
Excess (Deficiency) of								
Revenues Over Expenditures	\$ =	-	\$_	(533,400)		(169,568)	\$ _	363,832
Fund Balance - January 1						2,148,434		
Fund Balance - December 31				5	\$ _	1,978,866		

# CHARTER TOWNSHIP OF YPSILANTI Environmental Services Special Revenue Fund Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the Year Ended December 31, 2004

Revenues: Property Taxes Revenues from Current Services Interest Earned Other Total Revenues	\$	Original Budget 2,159,765 4,000 14,000 - 2,177,765	\$	Final Budget 2,159,765 4,000 14,000	- \$	Actual 2,172,339 37,483 42,710 54,406	- \$	Variance- Favorable (Unfavorable) 12,574 33,483 28,710 54,406
Expenditures:			-	2,177,765	•	2,306,938	•	129,173
Sanitation Capital Outlay Total Expenditures		2,223,373 60,000 2,283,373	_	2,249,373 61,000 2,310,373		2,188,723 60,525 2,249,248		60,650 ————————————————————————————————————
Excess (Deficiency) of Revenues Over Expenditures		(105,608)	_	(132,608)		57,690		190,298
Other Financing Uses: Transfers Out-Compost Fund Total Other Financing Uses		<u> </u>	_	(143,838) (143,838)	_			143,838 143,838
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Uses	\$ .	(105,608)	\$_	(276,446)	_	57,690	\$	334,136
Fund Balance - January 1						1,828,092	Ψ:	334,136
Fund Balance - December 31					\$ _	1,885,782		

# CHARTER TOWNSHIP OF YPSILANTI Law Enforcement Special Revenue Fund Statement of Revenues, Expenditures and Changes in

### Fund Balance - Budget and Actual For The Year Ended December 31, 2004

	Revenues:		Original Budget		Final Budget		Actual		Variance- Favorable (Unfavorable)
-	Property Taxes Intergovernmental Interest Earned Other Total Revenues	\$	4,319,531 15,000 - - - - - - - - - - - - - - - - - -	\$	4,319,531 15,000 - - 4,334,531	\$	4,345,804 16,848 12,894 1,941 4,377,487	\$	26,273 1,848 12,894 1,941 42,956
•	Expenditures: Public Safety: Sheriff Services Constables Community Support Ordinance Total Public Safety		4,075,069 9,851 62,948 185,163 4,333,031	-	4,112,751 9,851 62,948 192,163 4,377,713	-	4,032,008 8,606 60,472 185,410 4,286,496	_	80,743 1,245 2,476 6,753 91,217
	Capital Outlay	-	1,500	_	2,775	_	1,272	_	1,503
	Total Expenditures	-	4,334,531	_	4,380,488	_	4,287,768	_	92,720
	Excess (Deficiency) of Revenues Over Expenditures	\$ =		\$ _	(45,957)		89,719	\$ _	135,676
	Fund Balance - January 1					_	167,089		
	Fund Balance - December 31				:	₿ _	256,808		

# Combining Balance Sheet Nonmajor Governmental Funds December 31, 2004

<u>ASSETS</u>		Special Revenue	0	General bligation ebt Serv.	-	Building Authority Debt Serv.	_	Total Nonmajor Governmental Funds
Cash and Cash Equivalents Accounts Receivable Receivables (net of allowance for uncollectibles):	\$	3,387,823	\$	429,743	\$	3,630	\$	3,821,196
Taxes Accounts Due From Other Funds Due From Other Governmental Units Prepaid Expenditures	_	104 - 120,008 329,300 4,050		87 825 7 836		- - - -		191 825 120,015 330,136 4,050
Total Assets	\$ =	3,841,285	\$ <u></u>	431,498	\$ =	3,630	\$ _	4,276,413
LIABILITIES AND FUND BALANCE Liabilities: Accounts Payable Accrued Liabilities Due to Other Funds Total Liabilities Fund Balance:	\$ 	624,553 \$ 337,716 151,608 1,113,877	S	42,600 260 42,860	\$ 	- - - -	\$	624,553 380,316 151,868 1,156,737
Reserved for : Debt Service Unreserved Total Fund Balance  Total Liabilities and Fund Balance	 	2,727,408 2,727,408		388,638 388,638		3,630 3,630	_	392,268 2,727,408 3,119,676
	\$ _	<u>3,841,285</u> \$		131,498	=	3,630	• =	4,276,413

# CHARTER TOWNSHIP OF YPSILANTI Combining Statement of Revenues, Expenditures and Changes in Fund Balance Nonmajor Governmental Funds For the Year Ended December 31, 2004

Revenues:		Special Revenue	_	General Obligation Debt Serv.		Building Authority Debt Serv		Total Nonmajor Governmental Funds
Taxes	\$	658,291	¢	602.764	æ			
Licenses and Permits	Ψ	1,586,443	Φ	602,761	\$		- \$	1,261,052
Intergovernmental		329,300		-		•	-	1,586,443
Charges for Services		331,593		~		•	-	329,300
Interest and Rent		56,371		400.007			•	331,593
Other		_ 1,536		100,327		33	3	156,731
Total Revenues		2,963,534	-	126,889			_	128,425
	•	2,903,534	-	829,977		33	_	3,793,544
Expenditures:								
General Government		802						
Public Safety				400.040		-		802
Public Works		935,331		428,849		-		1,364,180
Recreation and Cultural		276,841		-		-		276,841
Debt Service:		8,561		-		-		8,561
Principal		6 455		474				•
Interest and Other Charges		6,155		170,000		-		176,155
Other		400		20,373		-		20,773
Capital Outlay		2 202 202		174,718		-		174,718
Total Expenditures	-	2,303,630	_		_			2,303,630
- Appriation Co	_	3,531,720	_	793,940	_		•	4,325,660
Excess (Deficiency) of Revenues Over Expenditures		(568,186)		36,037		00	-	
<b>-</b>	_	(000,100)	_	30,037	_	33		(532,116)
Other Financing Sources (Uses): Operating Transfers In		146,000						
Operating Transfers Out		(56,000)		-		-		146,000
Total Other Financing Sources (Uses)		90,000					_	(56,000)
	_	90,000	_		_		_	90,000
Net Change in Fund Balance		(478,186)		36,037		33		(442,116)
Fund Balance, December 1		3,205,594	_	352,601		3,597	_	3,561,792
Fund Balance, December 31	\$ _	2,727,408	; _	388,638	<b>_</b>	3,630	\$ _	3,119,676

# Nonmajor Special Revenue Funds Combining Balance Sheet December 31, 2004

<u>ASSETS</u>	<u>c</u>	Parks ommission	_	Recreation, Bike Path, Sidewalk Repair		Environmental Cleanup
Cash and Cash Equivalents Receivables (net of allowance for uncollectibles):	\$	59,761	\$	235,722	\$	382,476
Taxes Accounts		-		104		
Due From Other Funds		-		-		<del>-</del>
Due From Other Governmental Units Prepaid Expenditures		- - -		329,300		-
Total Assets	\$ <u></u>	59,761	\$ _	565,134	\$ _	382,476
LIABILITIES AND FUND BALANCE						
Liabilities:						
Accounts Payable	\$	6,695	\$	225,691	\$	050.000
Accrued Liabilities Due to Other Funds	·	200	*	32,325 283	Ф	250,000 -
Total Liabilities		6,895	_	258,299	-	250,000
Fund Balance:			_	200,233	-	250,000
Unreserved:						
Undesignated		52,866		306,835		132,476
Total Fund Balance	<del></del>	52,866		306,835		132,476
Total Liabilities and Fund Balance	\$	· <del></del>			_	102,470

	_	Noxious Weeds		State Grants	_	Building Department		Hydro Station	_	Public Improvement	<u>.</u>	Total
Sec. 4 - 5	\$	6,190	\$	2,715	\$	799,377	\$	141,710	\$	1,759,872	\$	3,387,823
	\$ _	6,190	- \$ _	30,000 - 1 32,716	\$ .	799,377	- \$ _	4,049 145,759	\$	90,000 - - - 1,849,872	\$	104 120,008 329,300 4,050 3,841,285
	\$ 	- - - -	\$ 	10,000 10,000	\$ -	9,033 13,386 33,251 55,670	\$ _	10,592 37,460 77,400 125,452	\$	122,542 254,345 30,674 407,561	\$ -	624,553 337,716 151,608 1,113,877
-	- \$	6,190 6,190 6,190	- - \$ <u>-</u>	22,716 22,716 32,716	- \$ <u>-</u>	743,707 743,707 799,377	- - \$ _	20,307 20,307 145,759	- - \$ _	1,442,311 1,442,311 1,849,872		2,727,408 2,727,408 3,841,285

### Nonmajor Special Revenue Funds

## Combining Statement of Revenues, Expenditures and Changes in Fund Balance For the Year Ended December 31, 2004

Revenues:		Parks nmission		Recreation, Bike Path, Sidewalk Repair	_	Environmental Cleanup
Taxes Licenses and Permits Intergovernmental Charges for Services Interest and Rent Other	\$	10,964 511	\$	658,291 90,063 329,300 - 11,060	\$	4,207
Total Revenues		11,475		1,088,714	•	4,207
Expenditures: General Government Public Safety Public Works Recreation and Cultural Debt Service:     Principal     Interest and Other Charges Capital Outlay	•	- 4,131 - 57,162	_	802 - 4,430 - - 1,490,769	•	- - - - -
Total Expenditures		61,293	_	1,496,001		
Excess (Deficiency) of Revenues Over Expenditures		<u>(49,818)</u>	_	(407,287)		4,207
Other Financing Sources (Uses): Operating Transfers In Operating Transfers Out		26,000 	_	(26,000)		<u>.</u>
Total Other Financing Sources (Uses)		26,000	_	(26,000)	•	_
Net Change in Fund Balance	(	23,818)		(433,287)	•	4,207
Fund Balance, January 1,		76,684		740,122		128,269
Fund Balance, December 31	\$	52,866	\$ _	306,835	\$ _	132,476

		Noxious Weeds	-	State Grants	_	Building Department	-	Hydro Station	_	Public Improvement		Total
C.L.	\$	- - -	\$	- -	\$	1,496,380 -	(	- -	\$	-	\$	658,291 1,586,443
	-	35,254 227 	-	152 		4,948 1,536		285,375 614 		34,652		329,300 331,593 56,371 1,536
<b>*</b>	-	35,481	-	152		1,502,864		285,989		34,652		2,963,534
		26,905 -		- - -		935,331 - -		- - 249,936 -		- - -		802 935,331 276,841 8,561
-	-	6,155 400 34,899		- - 24,844		- - 13,977		- - 15,746		- - 666,233		6,155 400 2,303,630
	_	68,359		24,844	-	949,308		265,682	-	666,233		3,531,720
<b></b>	_	(32,878)		(24,692)	-	553,556		20,307	-	(631,581)	-	(568,186)
<b>.</b>		<u>-</u>		30,000	-	-		-	_	90,000 (30,000)	_	146,000 (56,000)
	_			30,000	_				_	60,000		90,000
<b>.</b>		(32,878)		5,308		553,556		20,307		(571,581)		(478,186)
	<del></del>	39,068	-	17,408		190,151			_	2,013,892		3,205,594
	\$	6,190	\$ _	22,716	\$ =	743,707	\$	20,307	\$ _	1,442,311	\$ =	2,727,408

# Internal Service Funds Combining Balance Sheet December 31, 2004

<u>ASSETS</u>		Motor Pool Fund	_	Compost Center		Total
Current Assets: Cash and Cash Equivalents Accounts Receivable Due from Other Funds Prepaid Expense Inventory Total Current Assets	\$	498,203 9,546 20,896 - 18,324 546,969	\$	307,311 300 210 1,755 309,576	\$	805,514 9,846 21,106 1,755 18,324 856,545
Property, Plant and Equipment: Building Improvements Machinery and Equipment Vehicles  Less: Accumulated Depreciation Net Property, Plant and Equipment	- -	13,425 405,762 419,187 (282,275) 136,912	- -	55,449 507,730 - 563,179 (282,317) 280,862	,	55,449 521,155 405,762 982,366 (564,592) 417,774
Total Assets	\$ _	683,881	\$ _	590,438	\$	1,274,319
LIABILITIES AND FUND EQUITY						
Current Liabilities: Payables: Accounts Due to Other Funds Salaries Total Current Liabilities	\$ 	15,921 - 51 15,972	\$	13,989 552 1,933 16,474	\$ -	29,910 552 1,984 32,446
Fund Equity: Invested in Capital Assets, Net of Related Debt Unrestricted	_	136,912 530,997		280,862 293,102	_	417,774 824,099
Total Fund Equity		667,909		573,964	_	1,241,873
Total Liabilities and Fund Equity	\$	683,881	\$	590,438	\$ _	1,274,319

### **Internal Service Funds**

## Combining Statement of Revenues, Expenses and Changes in Retained Earnings For the Year Ended December 31, 2004

Operating Revenues:	Motor Pool Fund	Compost Center	Total
Charges for Services	\$301,755	\$326,804	\$628,559
Operating Expenses: Cost of Sales Personal Services	85,729 23,764	45,072 112,078	130,801 135,842
Supplies, Repairs, Insurance and Other Expenses Benefits & Administrative Depreciation Total Operating Expenses	39,985 - 38,741 188,219	60,287 11,323 59,939 288,699	100,272 11,323 <u>98,680</u> 476,918
Operating Income (Loss)	113,536_	38,105	151,641
Non-Operating Revenues (Expenses): Gain on Sale of Assets Interest Earned Total Non-Operating Revenues (Expenses)	650 4,749 5,399	2,274 2,274	650 7,023 7,673
Net Income	118,935	40,379	159,314
Fund Equity, January 1	548,974_	533,585	1,082,559
Fund Equity, December 31	\$667,909	\$573,964	\$1,241,873

OTHER SUPPLEMENTARY INFORMATION

# General Fund Statement of Detailed Revenues - Budget and Actual For the Year Ended December 31, 2004

Property Taxes:	-	Original Budget		Final Budget	_	Actual		Variance Favorable (Unfavorable)
Current Taxes	\$	1,373,479 \$	5	1,373,479	\$	1,381,147	\$	7,668
Delinquent Taxes		- ·		-	•	4,178	Ψ	4,178
Payments in Lieu of Taxes		7,500		7,500		8,289		789
Penalties and Interest	_	7,500	_	7,500		53,473		45,973
Total Property Taxes	_	1,388,479	_	1,388,479	_	1,447,087	•	58,608
Licenses and Permits:								
Business Licenses and Permits:				•				
Salvage Yards		_		_		285		005
Trailer Fees		6,500		6,500		6,744		285 244
Peddlers Licenses	_			-		380		380
Total Business Licenses and Permits	_	6,500		6,500	_	7,409	-	909
Non Business Licenses and Permits: Licenses:					_		_	
Ordinances and Codes		1,500		1,500		2,805		1.305
Sign Permits		, -		-		110		1,303
Dog Licenses	_	6,000		6,000		7,884		1,884
Total Non Business Licenses and Permits				-			_	1,001
Total Licenses and Permits	_	7,500		7,500		10,799		3,299
rotal Elcenses and Fermiles		14,000		14,000		18,208		4,208
Intergovernmental - State: Shared Revenues Agriculture Grant - Ash Trees Total Intergovernmental-State		4,719,840 - - 4,719,840		4,534,360		4,483,332 26,951	_	(51,028) 26,951
	_	4,7 18,040		4,534,360		4,510,283	_	(24,077)
(continued)								

(continued)

### General Fund Statement of Detailed Revenues - Budget and Actual For the Year Ended December 31, 2004

		Original Budget		Final Budget		Actual		Variance Favorable
Revenues from Current Services:		<u> </u>	-			Actual	-	(Unfavorable)
General Government:								
14 B Court Revenue	\$	1,246,714	\$	1,246,714	\$	1,298,099	\$	51,385
Site Plan Review		50,000	·	90,000	*	95,457	Ψ	5,457
Board of Appeals		2,000		2,000		3,500		1,500
Plat Fees				_,,,,,		6,384		6,384
Zoning Fees		7,000		7,000		500		(6,500)
Duplicating		· <u>-</u>		- ,,,,,,,		2,818		2,818
Administration Fee		397,594		397,594		398,328		734
Administration Fee-Tax Collection		625,000		625,000		616,631		(8,369)
Other-IFT Applic & Twp & Precinct Map		-				3,350		3,350
Total General Government		2,328,308		2,368,308	-	2,425,067		56,759
Recreation:								
Adult Sports		70,000		70.000				
Youth Sports		79,000		70,000		49,144		(20,856)
Dance				79,000		80,677		1,677
Day Camp		50,000		50,000		65,845		15,845
Senior Citizens		35,000 46,500		35,000		30,441		(4,559)
Other		16,500		16,500		18,304		1,804
Building Rental		48,200		48,200		47,923		(277)
Total Recreation		21,000	-	21,000	_	23,010	_	2,010
rotal recreation		319,700	-	319,700	_	315,344	_	(4,356)
Ford Lake Parks:								
Gate Fees		45 000		45.000				
Shelter Rent		45,000		45,000		41,045		(3,955)
Total Ford Lake Parks		6,000	-	6,000	_	6,782	_	782
		51,000	-	51,000		47,827	_	(3,173)
Total Revenue from Current Services		2,699,008	_	2,739,008	_	2,788,238	-	49,230
Interest Income		50,000	_	50,000	_	85,867	_	35,867
Other Revenues:								
Rental Income		6,500		6,500		6,600		100
Sale of Assets		-		-		5,597		5,597
Franchise Fees		450,000		450,000		480,075		30,075
Right of Way		· -		-		27,395		27,395
Miscellaneous	_	40,000		40,000		58,064		18,064
Total Other Revenues		496,500	=	496,500	=	577,731	=	81,231
Total Revenues	\$ _	9,367,827	\$ _	9,222,347	\$ <u>_</u>	9,427,414	\$_	205,067

# General Fund Statement of Detailed Expenditures - Budget and Actual For the Year Ended December 31, 2004

Township David	_	Original Budget		Final Budget		Actual		Variance Favorable (Unfavorable)
Township Board:							•	1
Trustee Salaries	\$	56,495	\$	56,495	\$	55,904	\$	591
Trustee Fringe Benefits		20,972		20,972		16,677	·	4,295
Office Supplies		1,000		1,000		679		321
Professional Services Travel		48,000		48,000		48,500		(500)
		2,500		2,500		-		2,500
Repairs and Maintenance Miscellaneous		750		750		-		750
		1,500		1,500		1,436		64
Membership and Dues	_	36,072		36,072		26,530		9,542
Total Township Board	_	167,289	_	167,289	_	149,726	_	17,563
Township Supervisor:								
Supervisor Salary		68,450		68,450		67.704		
Permanent Wages		69,405		69,405		67,734		716
Temporary Wages		2,000		2,000		71,212		(1,807)
Overtime		2,000		2,000		4 470		2,000
Fringe Benefits		20,949		20,949		1,476		(1,476)
Office Supplies		1,200		1,200		20,557		392
Professional Services		500		500		1,063		137
Retirement/MERS		4,873		4,873		172		328
Repair & Maintenance		500		500		4,445		428
Lease		120		120		79		421
Miscellaneous		500		500		444		120
Membership and Dues		500		500		414		86
Total Township Supervisor	_	168,997		168,997	_	59 167,211	_	441 1,786
District Court:					_	.0.,2.11	_	1,700
Salaries and Wages		704 504						
Fringe Benefits		794,584		794,584		773,106		21,478
Library Subscription		232,623		217,623		202,606		15,017
Office Supplies		2,400		2,400		2,744		(344)
Postage		9,000		8,000		9,489		(1,489)
Operating Supplies		11,500		11,000		9,896		1,104
Contractual Services		9,600		7,950		3,567		4,383
Contractual Services-Computer		16,250		30,250		34,726		(4,476)
Telephone		0.000		29,000		24,777		4,223
Travel		8,800		8,800		6,143		2,657
Retirement/MERS		1,500		1,500		1,123		377
Printing and Publishing		35,757		35,757		30,471		5,286
Insurance		7,500		7,500		6,474		1,026
Utilities		12,500		20,650		20,423		227
Repairs and Maintenance		30,000 15,000		30,000		26,061		3,939
Equipment Maintenance & Rent				15,000		20,065		(5,065)
Miscellaneous		9,700 4,800		8,100		3,366		4,734
Membership and Dues		4,800 1,800		6,300		6,175		125
Education and Training		2,000		1,800		1,750		50
Total District Court		1,205,314	_	2,000		2,796	_	(796)
(continued)	_	1,200,014		1,238,214		1,185,758		52,456

#### **General Fund**

## Statement of Detailed Expenditures - Budget and Actual For the Year Ended December 31, 2004

Due Process:	_	Original Budget	<u>.</u> .	Final Budget	_	Actual		Variance Favorable (Unfavorable)
Attorney Fees - Criminal	\$	45,000	\$	45,000	\$	20.400	•	
Legal Services - Prosecution	Ψ	125,000	Ψ	125,000	Ф	39,400	\$	5,600
Legal Services - Domestic Violence		150,000		150,000		83,221		41,779
Jury and Witness Fees		22,500		22,500		109,948		40,052
Total Due Process	-	342,500		342,500	_	12,417 244,986	-	10,083
	_	<u> </u>	•	0+2,000	_	244,300	-	97,514
Township Treasurer:								
Treasurer Salary		68,450		68,450		67,734		716
Deputy Treasurer Salary		47,860		47,860		49,177		(1,317)
Permanent Wages		99,695		99,695		99,299		396
Overtime		2,000		2,000		1,509		491
Fringe Benefits		55,329		55,329		48,687		6,642
Office Supplies		3,300		3,300		1,463		1,837
Dog License Supplies		650		650		142		508
Tax Preparation Supplies		10,000		10,000		5,890		4,110
Travel		750		750		-		750
Retirement/MERS		10,500		10,500		10,496		4
Repairs and Maintenance		1,800		1,800		765		1,035
Lease		120		120		-		120
Miscellaneous		500		500		38		462
Total Township Treasurer	_	300,954	_	300,954	_	285,200	-	15,754
Township Clerk:					_		_	10,104
Clerk Salary		CO 450		00.4==				
Deputy Clerk Salary		68,450		68,450		67,734		716
Permanent Wages		47,510		-		-		-
Temporary Wages		63,822		123,032		130,215		(7,183)
Overtime		-		14,850		8,777		6,073
Fringe Benefits		500		5,500		4,750		750
Office Supplies		64,389		62,689		61,274		1,415
Ordinance Code Books		5,500		5,500		4,546		954
Retirement/MERS		8,000		4,000		5,185		(1,185)
Repairs and Maintenance		6,812		7,762		8,272		(510)
Lease		500		500		215		285
Miscellaneous		250		250		-		250
Total Township Clerk	-	1,000	_	1,000		1,051		(51)
(continued)		266,733	_	293,533		292,019	_	1,514
(continued)								

# General Fund Statement of Detailed Expenditures - Budget and Actual For the Year Ended December 31, 2004

	_	Original Budget		Final Budget		Actual		Variance Favorable (Unfavorable)
Election Department:	_						•	
Appointed Officials	\$	55,000	\$	55,000	\$	47,968	\$	7,032
Permanent Wages		80,607		80,607		82,311	•	(1,704)
Temporary Salaries		12,000		12,000		25,245		(13,245)
Overtime		15,000		15,000		13,229		1,771
Fringe Benefits		26,103		26,103		21,498		4,605
Office Supplies		18,000		18,000		19,395		(1,395)
Postage		32,000		32,000		16,791		15,209
Professional Services		800		800		1,150		(350)
Retirement/MERS		6,712		6,712		6,459		253
Printing and Advertising/Publishing		6,000		6,000		1,296		4,704
Repairs and Maintenance		500		500		.,200		500
Equipment Rental		5,000		5,000		802		4,198
Lease		500		500		-		500
Miscellaneous		500		500		388		
Total Election Department	_	258,722		258,722	_	236,532	-	<u>112</u> 22,190
Accounting Department:					_		-	22,100
Director Salary		72,261		72,261		72,853		(592)
Permanent Wages		95,832		100,182		96,143		4,039
Overtime		900		900		123		777
Fringe Benefits		45,249		45,599		44,868		731
Office Supplies		7,400		7,400		4,960		2,440
Travel		100		100		-,,,,,,,		100
Retirement/MERS		11,865		12,165		12,095		70
Miscellaneous		250		250		188		62
Membership & Dues		275		275		270		5
Total Accounting Department	_	234,132	_	239,132	_	231,500	_	7,632
Professional Services:							_	
Independent Audit		30,000		20.000		00.445		
Other Professional Services		8,000		30,000		28,115		1,885
Total Professional Services	_	38,000	_	8,000 38,000	_	5,135 33,250	_	2,865
Assessor's Office:			_	00,000	_	33,230	_	4,750
Assessor Salary		70.400						
Permanent Wages		72,492		87,492		85,674		1,818
Overtime		268,368		277,368		276,679		689
Fringe Benefits		2,500		2,500		668		1,832
Office Supplies		86,860		91,360		83,493		7,867
Tax Appeals		15,500		15,500		10,025		5,475
Travel		36,000		136,000		145,004		(9,004)
Gas and Oil		1,000		1,000		-		1,000
Retirement/MERS		400		400		392		8
		24,105		25,605		25,157		448
Publishing Repairs and Maintanana		100		100		_		100
Repairs and Maintenance		500		500		_		500
Auto Maintenance		1,200		1,200		908		292
Lease		5,407		5,407		4,781		626
Miscellaneous		1,000		1,000		57		943
Membership and Dues		1,600	_	1,600		1,841		(241)
Total Assessor's Office		517,032		647,032		634,679	_	12,353
continued)						<u></u>	_	12,000

# General Fund Statement of Detailed Expenditures - Budget and Actual

For the	<u>Year</u>	<b>Ended</b>	<u>December</u>	31	, 2004

	_	Original Budget		Final Budget		Actual		Variance Favorable (Unfavorable)
Legal Services:								
Attorney Retainer	\$	91,680	\$	91,680	\$	88,980	\$	2,700
Attorney Litigation		200,000		200,000		185,984		14,016
Clerical		20,400		20,400		19,800		600
Legal Services Other		5,000		5,000		5,552		(552)
Labor Consultant		50,000		50,000		2,207		47,793
Legal Fees - Metro Act	_		_			405		(405)
Total Legal Services	-	367,080	_	367,080		302,928	_	64,152
Personnel:								
Director Salary		69,300		69,300		70,945		(4.045)
Permanent Wages		96,100		96,100		98,009		(1,645)
Fringe Benefits		46,567		46,567		43,334		(1,909)
Office Supplies		2,180		2,180		698		3,233
Operating Supplies		875		875		794		1,482
Travel		5,850		5,850		2,810		81
Retirement/MERS		11,611		11,611		11,660		3,040
Membership and Dues		350		350		415		(49) (65)
Education and Training		15,015		15,015		12,222		2,793
Total Personnel	_	247,848	_	247,848	_	240,887	-	6,961
Purchasing Department:								
Permanent Wages		40.040		40.040				
Overtime		48,046		48,046		48,949		(903)
Fringe Benefits		100 5,502		100		110		(10)
Office Supplies				5,502		5,243		259
Retirement/MERS		2,500 3,380		2,500		1,019		1,481
Miscellaneous				3,380		3,292		88
Total Purchasing Department	_	500 60,028	_	500		<u>-</u>	_	500_
or an endoning Doparation	_	00,028		60,028		58,613	_	1,415
Board of Review:								
Salaries		5,000		5,000		2,250		2,750
Fringe Benefits		138		138		62		76
Education and Training		300		300		75		225
Office Supplies		200		200		102		98
Total Board of Review	_	5,638		5,638		2,489		3,149
Residential Services Administration:								
Salary Supervision		66,273		66,273		57,616		8,657
Permanent Wages		9,788		9,788		7,488		
Overtime		-		-		17		2,300 (17)
Fringe Benefits		23,136		23,136		16,270		6,866
Office Supplies		750		750		596		154
Gas and Oil		425		425		261		164
Retirement/MERS		5,340		5,340		4,512		828
Auto Maintenance		750		750		515		235
Lease		3,051		3,051		2,378		673
Miscellaneous		400		400		582		(182)
Total Residential Services						- 002	_	(102)
Administration	_	109,913		109,913		90,235		19,678
(continued)			-				-	.0,070

# General Fund Statement of Detailed Expenditures - Budget and Actual For the Year Ended December 31, 2004

		Original Budget		Final Budget		Actual		Variance Favorable (Unfavorable)
Building Operations:	_		_		_			(Gillavorable)
Salary Supervision	\$	53,926	\$	53,926	\$	53.513	\$	413
Permanent Wages		293,191		293,191	•	235,843	Ψ	57,348
Temporary Wages		_		-		39,171		(39,171)
Overtime		3,500		3,500		7,786		(4,286)
Fringe Benefits		129,587		129,587		116,220		
Office Supplies		500		500		408		13,367
Operating Supplies		6,000		6,000		783		92
Uniforms		13,880		13,880		9,901		5,217
Building Maintenance Supplies		33,575		33,575		27,319		3,979
Contractual Services		56,400		56,400				6,256
Gas and Oil		5,218		5,218		49,509		6,891
Retirement/MERS		24,615		•		4,120		1,098
Utilities		203,500		24,615		20,775		3,840
Building Repairs		30,000		203,500		169,904		33,596
Equipment Maintenance Contracts		50,000		63,000		53,240		9,760
Auto Maintenance		6,000		500		397		103
Lease				6,000		2,852		3,148
Miscellaneous		16,711		16,711		17,169		(458)
Total Building Operations	_	1,200	_	1,200		1,129	_	71
rotal building Operations	_	878,303	_	911,303		810,039		101,264
Computer Services: Permanent Wages		00.400		24.000				
Temporary Wages		99,486		61,936		59,944		1,992
Fringe Benefits				20,752		19,439		1,313
Office Supplies		20,837		11,182		10,902		280
Contractual Services		8,300		4,300		4,143		157
Retirement/MERS		13,000		21,534		15,883		5,651
Equipment Maintenance		6,985		4,241		4,245		(4)
Maintenance Agreements		3,000		6,000		5,471		529
Fauinment Dent-I		19,935		19,935		20,812		(877)
Equipment Rental		9,852		9,852		8,365		1,487
Total Computer Services		181,395	_	159,732		149,204	_	10,528
Conoral Camina Advisor at							_	70,020
General Service Administration:								
Office Supplies		10,000		10,000		7,796		2,204
Postage		40,000		40,000		42,763		(2,763)
Contractual Services		10,000		10,000		.2,700		10,000
Telephone		80,000		80,000		56,677		23,323
Printing and Publishing		35,000		35,000		36,392		
Equipment Maintenance		8,000		8,000		4,410		(1,392)
Equipment Rental		10,000		10,000		7,524		3,590
Miscellaneous		4,000		4,000				2,476
Total General Service Administration		197,000	_	197,000		3,200	_	800
	_	.07,000		191,000		158,762	_	38,238
Total General Government (continued)	_	5,546,878		<u>5,752,915</u>		5,274,018		478,897

#### **General Fund**

## Statement of Detailed Expenditures - Budget and Actual For the Year Ended December 31, 2004

		Original Budget		Final Budget		Actual		Variance Favorable _(Unfavorable)
Community Development:	_		-		•	Atotadi	•	_(onlavorable)
Salary Supervision	\$	111,755	\$	103,255	\$	103,811	\$	(556)
Permanent Wages		, <u>-</u>	•	26,000	*	29,096	Ψ	(3,096)
Temporary Wages		20,000		14,000		7,081		6,919
Overtime				,,,,,,,,		187		(187)
Fringe Benefits		32,352		33,652		27,013		
Office Supplies		1,000		1,000		100		6,639 900
Subscriptions and Publications		500		500		22		
Professional Services		6,000		-		22		478
Planner Fees		6,000		13,200		10,862		0.000
Telecom Review Fees		2,500		500		10,002		2,338
Engineer Fees		18,000				-		500
Retirement/MERS		7,846		45,000		56,720		(11,720)
Miscellaneous		7,040		8,846		8,943		(97)
Membership and Dues		1,735		4 705		760		(760)
Total Community Development	_	207,688	-	1,735	_	1,209		526
rotal community bevelopment	-	201,000	-	247,688	_	245,804		1,884
Highways and Streets:								
County Contract		75,000		75.000		00.400		
Tuttle Hills Lift Station				75,000		29,483		45,517
Drain Costs		20,000		20,000		6,908		13,092
Construction Costs		160,000		85,000		75,448		9,552
Total Highways and Streets		145,259	_	1,645,259	_	1,657,676	_	(12,417)
	_	400,259	-	1,825,259	-	1,769,515	-	55,744
Parks Department:								
Supervision Wages		50,112		51,512		51,740		(228)
Permanent Wages		168,150		174,650		171,301		3,349
Temporary Wages		133,250		133,250		129,429		3,821
Overtime		14,500		14,500		13,580		920
Fringe Benefits		90,579		92,879		85,377		7,502
Office Supplies		545		545		522		23
Uniforms		6,000		6,000		3,952		2,048
Operating Supplies		32,069		4,069		3,238		2,048 831
Maintenance Supplies		1,000		34,000		35,417		
Tree Maintenance		-		52,000		52,340		(1,417)
Contractual Services		36,150		36,150		36,252		(340)
Telephone		4,150		4,150		2,471		(102)
Gas and Oil		13,287		22,487		20,616		1,679
Retirement/MERS		16,340		17,640				1,871
Utilities		16,700		18,700		16,777		863
Auto Maintenance		24,500		24,500		16,972		1,728
Small Equipment Parts		19,000				22,441		2,059
Small Equipment Maintenance		22,000		19,000		16,077		2,923
Parks Motorpool Maintenance		24,000		22,000		30,125		(8,125)
Lease				24,000		24,000		-
Miscellaneous		61,500		52,000		50,840		1,160
Membership and Dues		100		100		25		75
Total Parks Department	_	475	_	475		275	_	200
(continued)		734,407	_	804,607	_	783,767		20,840
(								

#### **General Fund**

## Statement of Detailed Expenditures - Budget and Actual For the Year Ended December 31, 2004

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
Recreation Department:				(Cinavorable)
Supervisor Salary	\$ 64,151	\$ 67,851	\$ 65,002	\$ 2,849
Permanent Wages	287,552	275,552	268,827	6,725
Temporary Wages	161,676	171,276	169,522	1,754
Overtime	1,000	1,400	1,281	1,754
Fringe Benefits	118,085	108,685	107,090	1,595
Office Supplies	2,500	4,500	3,702	
Operating Supplies	54,727	59,127	47,486	798
Contractual Services	11,000	20,000	19,732	11,641
Telephone	6,900	6,400	5,802	268
Travel	2,000	2,700	2,605	598
Gas and Oil	1,511	1,911		95
Retirement/MERS	22,155	22,155	1,336	575
Community Promotion	38,775	36,275	21,523	632
Insurance	200		31,249	5,026
Repair and Maintenance	2.800	200	200	-
Auto Maintenance	5,200	2,300	1,743	557
Rentals		4,200	3,533	667
Lease	6,500	5,700	5,610	90
Miscellaneous	14,500	10,800	9,405	1,395
Membership and Dues	-		1	(1)
Total Recreation Department	550	750	738	12
rotal Necreation Department	801,782	801,782	766,387	35,395
Total Parks and Recreation	1,536,189	1,606,389	1,550,154	56,235
Planning Commission:				
Appointed Officials Salaries	40.000	40.000		
Overtime	10,800	10,800	3,700	7,100
Fringe Benefits	500	500	416	84
Office Supplies	372	372	161	211
Consultant Fees	500	500	27	473
Membership and Dues	18,000	18,000	19,923	(1,923)
Education and Training	600	600	646	(46)
Total Planning Commission	2,000	2,000	189_	1,811
	32,772	32,772	25,062	7,710
Board of Appeals:				
Appointed Officials Salaries	4,200	4,200	3,150	1,050
Fringe Benefits	116	116	85	,
Supplies	150	150	281	31
Membership and Dues	350	350	350	(131)
Education and Training	_ 500	500	351	- 440
Total Board of Appeals	5,316	5,316	4,217	1,099
Total Planning (continued)	38,088_	38,088	29,279	8,809

#### **General Fund**

### Statement of Detailed Expenditures - Budget and Actual

For the Year Ended December 31, 2004

		Original Budget		Final Budget		Actual		Variance Favorable (Unfavorable)
Other Functions:					•		•	
Insurance and Bonds	\$	225,100	\$	225,100	\$	194,516	\$	30,584
Unemployment Compensation		13,000		13,000		19,035		(6,035)
Employee Physicals		5,000		5,000		3,607		1,393
Contribution to Other Entities & Programs:						,		.,
Employee Assistance Program		4,500		4,500		4,375		125
Other Projects - Board		10,000		34,000		33,681		319
A.A.T.A. Contract		195,000		195,000		189,225		5,775
Monitoring Services-UST		30,000		30,000		25,663		4,337
Meals on Wheels		10,500		10,500		10,000		500
Employees and Officials Retirement		55,000		55,000		56,652		(1,652)
Retirees Insurance		188,000		178,000		160,291		17,709
Fourth of July		1,000		1,000		96		904
Festivals		1,500		1,500		1,000		500
Rutherford Pool- City of Ypsilanti				6,000		6,000		-
Washtenaw Development Council		10,000		10,000		10,000		_
Street Lighting		75,000		61,000		68,402		(7,402)
Miscellaneous		500		500		462		38
Tax Refunds		5,000		5,000		10,595		(5,595)
Bank Charges		15,000		15,000		9,570		5,430
GASB 34 Initial Costs		-		10,500		3,980		6,520
Water Hardship		6,000		6,000		5,559		441
Huron Utilities Authority		400		400		-		400
Total Other Functions	_	850,500	-	867,000	-	812,709	-	54,291
	_		-		_		-	0.,1=0.1
Capital Outlay:								
District Court:								
Equipment		8,000		8,000		5,179		2,821
Computer Software		500		500		· -		500
Computer Programs		5,500		-		_		-
Computer Network Support		27,400		-		_		-
Township Supervisor - Equipment		2,000		2,000		_		2,000
Township Treasurer- Equipment		500		500		_		500
Accounting Department-Equipment		225		225		_		225
Purchasing Department-Equipment		500		500		_		500
Computer Services:								000
Equipment		94,100		110,763		101,654		9,109
Computer Programs and Supplies		39,500		44,500		46,948		(2,448)
General Services		_		50,000		28,552		21,448
Parks Department-Equipment		8,000		8,000		3,447		4,553
Total Capital Outlay	_	186,225	_	224,988	_	185,780	_	39,208
			_		_		_	00,200
Debt Service:								
Principal		431,255		431,255		430,000		1,255
Interest and Other Charges		170,745		170,745		170,995		(250)
Total Debt Service	_	602,000	_	602,000		600,995		1,005
Total Expenditures	\$_	9,367,827	\$ _	11,164,327	\$ <u></u>		- \$ _	696,073

#### **General Fund**

## Statement of Detailed Other Financing Uses - Budget and Actual For the Year Ended December 31, 2004

	_	Original Budget		Final Budget	Actual		Variance Favorable (Unfavorable)
Other Financing Uses: Transfer to Hydro Station Transfer to Public Improvement Fund	\$	-	\$ -	(60,000) (90,000)	\$ (90,000)	\$	60,000
Total Other Financing Uses	\$_	_	\$ _	(150,000)	\$ (90,000)	\$ ]	60,000

# CHARTER TOWNSHIP OF YPSILANTI Fire Department Special Revenue Fund Detailed Revenues and Expenditures, Budget and

## Statement of Detailed Revenues and Expenditures- Budget and Actual For the Year Ended December 31, 2004

Daviese	_	Original Budget		Final Budget		Actual		Variance Favorable (Unfavorable)
Revenues:	•	4 040 504	•	4 040 504	•	4.045.004	•	00.070
Current Property Taxes	\$	4,319,531	\$	4,319,531	\$	4,345,804	\$	26,273
Federal Grants		40.000		40.000		2,301		2,301
Interest Income		10,000		10,000		49,519		39,519
Contributions & Donations		-		-		10,000		10,000
Miscellaneous		4 000 504		4 000 504		2,164		2,164
Total Revenues	\$ _	4,329,531	: <sup>\$</sup> =	4,329,531	· <sup>\$</sup> =	4,409,788	\$.	80,257
Expenditures:								
Personal Services:								-
Salary - Supervision	\$	78,007	\$	78,007	\$	79,592	\$	(1,585)
Salary - Officers		435,354		435,354		304,030		131,324
Salary - Fire Fighters		1,361,814		1,361,814		1,479,590		(117,776)
Clerical Wages		39,743		39,743		29,016		10,727
Payout- Sick Time		76,994		76,994		70,873		6,121
Payout - Retirees		79,645		79,645		74,501		5,144
Overtime Pay		115,360		115,360		95,848		19,512
Holiday Overtime		23,143		23,143		20,389		2,754
Contractual Overtime		143,731		143,731		140,585		3,146
Holiday Pay		117,932		117,932		132,933		(15,001)
Benefits:								
FICA/Medicare		189,104		189,104		184,371		4,733
Retirement/Merit Awards		1,000		1,000		-		1,000
Health and Dental Insurance		374,860		374,860		336,444		38,416
Sick and Accident Insurance		282		282		281		1
Physicals and X-Rays		19,800		19,800		5,494		14,306
_Life Insurance		6,326		6,326		8,860		(2,534)
Postage		770		770		256		514
Laundry and Cleaning Uniforms		14,000		14,000		12,445		1,555
Uniforms - New and Badges		6,000		6,000		3,102		2,898
Fire Prevention Materials		9,000		9,000		6,991		2,009
Clothing Allowance		7,200		7,200		7,336		(136)
Food Allowance		36,850		36,850		44,297		(7,447)
Operating Supplies		25,000		25,000		18,654		6,346
Medical Supplies		7,000		7,000		5,968		1,032
Fire Investigation		1,700		1,700		842		858
Operating Supplies/Tools		1,000		1,000		546		454
Administrative Fees		83,953		83,953		83,964		(11)
Professional Services		18,000		18,000		3,184		14,816
Retirement Board and Trust Fees		5,000		5,000		1,025		3,975
Communications		8,400		8,400		7,115		1,285
Auto and Truck Maintenance		59,000		59,000		58,807		193
Gas and Oil		14,000		14,000		14,795		(795)
(continued)								

# Fire Department Special Revenue Fund Statement of Detailed Revenues and Expenditures- Budget and Actual For the Year Ended December 31, 2004

	_	Original Budget		Final Budget	. <u>-</u>	Actual		Variance Favorable (Unfavorable)
Expenditures: (Continued)	•	. 700	•				_	
Retirement / MERS	\$	2,790	\$	2,790	\$	2,162	\$	628
Publishing		1,000		1,000		347		653
Insurance and Workers		145 000		145 000		405.004		0.000
Compensation Insurance Utilities:		145,000		145,000		135,094		9,906
Heat		20,400		20,400		17,505		2,895
Light		21,115		21,115		19,331		1,784
Telephone		15,500		15,500		11,999		3,501
Water and Sewer		3,000		3,000		2,989		11
Building Maintenance		20,000		20,000		22,731		(2,731)
Equipment Maintenance		19,990		19,990		18,703		1,287
Fire Hydrant Charge		1,800		1,800		4,308		(2,508)
Miscellaneous		· -		· -		1,201		(1,201)
Reserve Contingencies		174,737		174,737		, <u> </u>		174,737
Tax Refund Expense		3,000		3,000		4,123		(1,123)
Membership and Dues		7,000		7,000		5,179		1,821
Education and Training		20,850		20,850		8,895		11,955
Total Fire Department	_	3,816,150	_	3,816,150	_	3,486,701	•	329,449
Civil Service:								
Commission Members		600		600		640		(40)
Temporary Wages		500		500		535		(35)
Fringe Benefits		31		31		25		6
Office Supplies		250		250		111		139
Examination Supplies		500		500		-		500
Professional Services		30,000		30,000		24,911		5,089
Publishing	_	200		200		-		200
Total Civil Service	_	32,081	_	32,081	_	26,222	-	5,859
Capital Outlay:								
Property Improvements		200,000		733,400		800,982		(67,582)
Equipment - Fire Apparatus		75,000		75,000		73,721		1,279
Equipment - Protective		10,000		10,000		12,690		(2,690)
Equipment - Fire/Rescue		34,500		34,500		20,514		13,986
Equipment - Computer		22,500		22,500		22,966		(466)
Total Capital Outlay	_	342,000	_	875,400	_	930,873	-	(55,473)
Debt Service:								
Principal		119,300		119,300		117,508		1,792
Interest		20,000		20,000		18,052		1,948
Total Debt Service	_	139,300	_	139,300	_	135,560	-	3,740
Total Expenditures	\$ _	4,329,531	\$ _	4,862,931	\$ _	4,579,356	\$ _	283,575

# CHARTER TOWNSHIP OF YPSILANTI Environmental Services Special Revenue Fund Statement of Detailed Revenues and Expenditures- Budget and Actual For the Year Ended December 31, 2004

Revenues:	-	Original Budget	Final Budget	_	Actual		Variance Favorable (Unfavorable)
Current Property Taxes	\$	2,159,765 \$	2,159,765	\$	2,172,339	\$	12.574
Bag and Tag Fees	Ψ	1,000	1,000	Ψ	1,313	Ψ	313
Recycling		3.000	3,000		36,170		33,170
Reimbursement-Tire Removal		-	-		51,750		51,750
Interest Earned		14,000	14,000		42,710		28,710
Miscellaneous		- 1,000	- 11,000		2,656		2,656
Total Revenues	\$ ]	2,177,765 \$	2,177,765	\$ _	2,306,938	\$	129,173
Expenditures:							
Permanent Wages	\$	210,270 \$	214,270	\$	208,721	¢	5,549
Temporary Wages	Ψ	39,360	29,860	Ψ	29,862	Ψ	(2)
Overtime		6,000	6,000		1,416		4,584
Fringe Benefits		89,010	76,110		73,771		2,339
Yard Waste Bags		7,500	5,500		5,355		145
Office Supplies		2,000	2,000		2,135		(135)
Postage		300	3,300		2,725		575
Library Subscription		550	550		548		2
Uniforms - Laundry & Cleaning		780	780		720		60
Operating Supplies		2,600	2,600		2,326		274
Administration Fees		50,395	50,495		50,472		23
Professional Services		· -	5,000		· -		5,000
Rubbish Disposal		21,200	22,700		20,023		2,677
Rubbish Pickup		1,065,920	1,050,920		1,047,009		3,911
Compost Pickup		160,700	162,700		157,018		5,682
Compost Processing		147,563	180,563		179,790		773
Recycling Disposal		35,000	35,000		33,137		1,863
Recycling Pickup		303,970	299,770		295,994		3,776
Telephone		500	500		368		132
Gas & Oil		7,000	15,000		14,702		298
Retirement/MERS		15,185	15,185		13,850		1,335
Printing and Publishing		2,300	3,300		3,152		148
Insurance		16,000	16,000		12,805		3,195
Utilities		-	10,500		4,409		6,091
Equipment Maintenance		3,000	11,000		7,515		3,485
Auto Maintenance		12,500	8,500		5,170		3,330
(Continued)							

# CHARTER TOWNSHIP OF YPSILANTI Environmental Services Special Revenue Fund Statement of Detailed Revenues and Expenditures- Budget and Actual

For the Year Ended December 31, 2004

	_	Original Budget		Final Budget		Actual		Variance Favorable (Unfavorable)
Expenditures: (Continued)								
Misc Repair-Motorpool & Lease	\$	12,000	\$	13,000	\$	12,000	\$	1,000
Tax Refund Expense		10,000		5,000		2,061		2,939
Membership and Dues		170		170		170		· -
Education and Training		600		2,100		565		1,535
Miscellaneous		1,000	_	1,000		934		66
Total Sanitation Expenditures	_	2,223,373	_	2,249,373	_	2,188,723	-	60,650
Transfer to Compost Fund	_	-	_	143,838		_	_	143,838
Capital Outlay								
Property Improvement		60,000		61,000		60.525		475
Total Capital Outlay	_	60,000	_	61,000	_	60,525		475
Total Expenditures	\$ _	2,283,373	\$ _	2,454,211	\$_	2,249,248	\$_	204,963

#### Law Enforcement Special Revenue Fund

## Statement of Detailed Revenues and Expenditures- Budget and Actual For the Year Ended December 31, 2004

		Original Budget		Final Budget		Actual	Variance Favorable (Unfavorable)
Revenues:							
Current Property Taxes	\$	4,319,531	\$	4,319,531	\$	4,345,804	\$ 26,273
Intergovernmental - State		15,000		15,000		16,848	1,848
Interest Earned		-		-		12,894	12,894
Miscellaneous	_			-	_	1,941	1,941
Total Revenues	\$_	4,334,531	\$	4,334,531	\$	4,377,487	\$ 42,956
Expenditures:							
Sheriff Services:							
Salaries	\$	78,600	\$	78,600	\$	75,624	\$ 2,976
Fringe Benefits		7,743		7,743		7,640	103
Supplies		1,500		1,500		2,473	(973)
Postage		-		-		682	(682)
Administration Fees		101,956		101,956		102,000	(44)
Community Work Program		60,490		60,490		61,602	(1,112)
Police Patrol		3,689,576		3,689,576		3,618,446	71,130
Police Overtime Special Services		-		75,000		70,805	4,195
Community Service Officers		50,143		50,143		46,285	3,858
Deputy Stipend		5,000		3,725		3,250	475
Retirement / MARS		5,518		5,518		5,307	211
Insurance		13,000		13,000		12,972	28
Workers Compensation		5,500		5,500		3,898	1,602
Utilities		12,000		12,000		11,819	181
Repairs & Maintenance		5,000		5,000		3,265	1,735
Tax Refund Expense		3,000		3,000		4,123	(1,123)
Reserve Contingencies		36,043		-		-	<u>-</u>
Miscellaneous	_	_		-	_	1,817	(1,817)
Total Sheriff Services	_	4,075,069		4,112,751	-	4,032,008	80,743
Constables:							
Liquor Inspections		7,200		7,200		6,787	413
Fringe Benefits		551		551		520	31
Operating Supplies		100		100		_	100
Mileage		1,000		1,000		420	580
Education & Training	_	1,000	_	1,000	_	879	121
Total Constables	_	9,851	_	9,851	_	8,606	1,245

(Continued)

### <u>Law Enforcement Special Revenue Fund</u> <u>Statement of Detailed Revenues and Expenditures - Budget and Actual</u> For the Year Ended December 31, 2004

		Original Budget		Final Budget		Actual	-	Variance Favorable (Unfavorable)
Community Support: Permanent Wages	\$	44,975	\$	44.075	•	46 200	•	(4.054)
Fringe Benefits	Ф	44,975	Φ	44,975 4.315	\$	46,329 4,417	\$	(1,354)
Office Supplies		5,000		5,000		330		(102)
Postage		2,000		2,000		426		4,670 1,574
Operating Supplies		2,000		2,000		5,156		(3,156)
Retirement/MERS		3,158		3,158		3,130		(3,130)
Education & Training		1,500		1,500		746		754
Total Community Support		62,948		62,948		60,472		2,476
Ordinance:								
Permanent Wages		133,824		138,824		137,895		929
Temporary Wages		-		1,700		1,679		21
Fringe Benefits		28,544		28,844		26,343		2,501
Office Supplies		1,000		1,000		708		292
Operating Supplies		4,000		2,230		1,921		309
Uniforms - Cleaning		-		1,770		1,763		7
Gas and Oil		1,500		1,500		1,258		242
Retirement/MERS		9,395		9,395		8,882		513
Auto Maintenance		1,000		1,000		742		258
Lease		5,900		5,900		4,219		1,681
Total Ordinance	_	185,163		192,163	-	185,410		6,753
Total Operational Expenditures	_	4,333,031		4,377,713	-	4,286,496		91,217
Capital Outlay:		•						
Sheriff Services-Equipment		1,000		2,275		1,272		1,003
Community Support-Equipment		500		500		, · -		500
Total Capital Outlay	_	1,500	-	2,775	-	1,272		1,503
		1,000	-	2,770	-	1,212		1,505
Total Expenditures	\$	4,334,531	\$	4,380,488	\$	4,287,768	\$	92,719

### POST, SMYTHE, LUTZ AND ZIEL LLP

Certified Public Accountants

#### **PLYMOUTH**

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Sharon Walz Duckworth, C.P.A. Cari A. Ford, C.P.A. Wendy Leung Lee, C.P.A., C.V.A. Therese Mulholland, C.P.A.

March 23, 2005

Board of Trustees Charter Township of Ypsilanti Ypsilanti, Michigan

In planning and performing our audit of Charter Township of Ypsilanti for the year ended December 31, 2004, we have considered the Township's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiencies. The memorandum that accompanies this letter summarizes our comments and suggestions in these areas. This letter does not affect our report dated March 23, 2005, on the financial statements of Charter Township of Ypsilanti.

We will review the status of these comments during our next audit engagement. We have already discussed many of these comments and suggestions with various Township personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional studies or assist in their implementation.

Respectfully,

POST, SMYTHE, LUTZ and ZIEL LLP Certified Public Accountants Board of Trustees March 23, 2005 Page 2

## Building Department Pass Through Fees and Deposits

During the past fiscal year, improvements that we suggested previously were attained:

- Subsidiary records agree and were reconciled on a monthly basis.
- Billings from the providers of the inspection services, and other pass through fees were reconciled to postings to the subsidiary records, and the data entry process was improved.

We also suggest that a more formal process for past due amounts from developers be considered. The "aging" of amounts due at the end of the fiscal year show significant sums past due. In addition, we suggest that the Township review other means of securing payment, such as larger up front deposits, securing payment with a credit card, or other methods to streamline the cost of collections, and improve cash flow.

We also suggest that the accounting for "bonds" held to insure performance, be segregated from other "agency" type funds. A separate fund to account for these deposits could simplify the reconciliation process. Currently these amounts are reflected in the "general tax collection fund" along, with delinquent personals and other agency amounts, or shown as liabilities in the general fund.

### **Checking Accounts**

Currently several cash disbursements are accomplished through manual checks outside of the normal bill paying cycle. These disbursements include: delinquent personal property taxes, refunds of bonds or other agency amounts, and current taxes. We suggest that the delinquent payments, along with the disbursements of bonds, be accomplished through the automated accounts payable process. Additionally, consideration should be made to automating the current tax collection cash disbursements process, as the software system is capable of handing multiple cash disbursement accounts.